1	CONFIDENTIAL - DENISE MITCHELL
2	PROCEEDINGS
3	Thereupon, DENISE MITCHELL, INDIVIDUALLY AND AS 30(b)(6)
4	witness, having been duly sworn, testified as
5	follows:
6	EXAMINATION BY COUNSEL FOR THE INTERVENORS
7	BY MR. SCHWARZ:
8	Q What is your name and what is your job?
9	A Denise Mitchell. And I'm assistant to the
10	President for Public Affairs at the AFL-CIO.
11	MR. GOLD: Fritz, can I say before you
12	proceed, that as I understand it, we are
13	operating under the agreed protective order and
14	we will take the aperitive time to designate
15	confidentiality with counsel alone rather than
16	do it question by question.
17	And I take it in the interim, people are
18	treating these deposition transcripts, whenever
19	they are developed, as under the highest degree
20	of protection until otherwise
21	MR. GILLIGAN: That is fine with the
22	Department of Justice.
23	MR. SCHWARZ: Yeah.
24	BY MR. SCHWARZ:
25	Q You are now assistant to the President for

1	CONFIDENTIAL - DENISE MITCHELL
2	Public Affairs?
3	A Correct.
4	Q For how long have you had that job?
5	A Since November 1st, 1995, right after John
6	Sweeney was elected.
7	Q Did you come in before that or did you
8	come in with him?
9	A I worked with him. I worked with him at
10	the Service Employees Union.
11	Q What did you do when you were at the SEIU?
12	A My job title might have been exactly the
13	same. But I had been a partner in a private firm, a
14	public relations firm that
15	Q Which one?
16	A Called Abernathy and Mitchell then, and
17	they worked for unions and nonprofits, and we had
18	worked with John Sweeney since 1980, '81.
19	And for the last two years before
20	1995, I had actually gone over to SEIU and had
21	sort of held that job, although I was on loan from
22	my agency, but I was still an employee of the
23	agency, so I was never a direct employee of the
24	Service Employee.
25	Q What is your function as president to

1	CONFIDENTIAL - DENISE MITCHELL
2	the assistant to the President of Public Affairs,
3	and if that has changed since '95, tell us?
4	A It really hasn't changed. I oversee a
5	department that includes all the communications
6	aspects of the AFL-CIO.
7	So I oversee publications, media
8	outreach, so dealings with the press, broadcast
9	media, in-house broadcast productions, speech
10	writing, so really, that whole portfolio of
11	communications that then interacts with other
12	departments at the AFL-CIO, so all the other
13	departments at the AFL-CIO.
14	So we develop communications, so
15	support organizing, the policy, legislation, you
16	know, the whole
17	Q So in terms of your broadcast advertising,
18	focusing on how you decide what to cover, what to
19	say and when to say it, who contributes to that
20	decision at the AFL-CIO?
21	A That decision making would grow out of the
22	sort of overall goals and strategies of the AFL-CIO.
23	And, you know, in the broadest sense, there is a
24	whole staff management group who provides input to
2 =	the leadership bedy on what our strategies are

1	CONFIDENTIAL - DENISE MITCHELL
2	And when Sweeney was first elected,
3	we started talking about core missions and core
4	strategies, and one of the things that we, you know,
5	were very clear about is that we wanted to be a
6	stronger, more forceful advocate for working
7	families.
8	So a lot of people sort of contribute
9	to the sort of general sense of what we should be
10	doing, as we do sort of more specific things nobody
11	had done, a whole range of broadcast media.
12	We do repositioning ads. We do and
13	have done those sort of issue ads, so different
14	departments would advise in a more focused way
15	depending on what exactly the particular ad would
16	be.
17	Q Well, just take an ad in the year 2000
18	that is directed at candidate Bush and is critical
19	of candidate Bush, and you did run such ads, didn't
20	you?
21	MR. GOLD: When you say directed at
22	BY MR. SCHWARZ:
23	Q Well, your own documents and other people
24	in the AFL-CIO talk about the targets of ads,
25	correct?

1	CONFIDENTIAL - DENISE MITCHELL
2	A I actually I think we are more
3	targeting areas of the country. We never talk about
4	targets being, you know, like officials or
5	candidates.
6	Q Are you sure of that, because your
7	documents do that. Do you want to stand by that
8	testimony?
9	A That is not our intent.
10	MR. GOLD: Let me object. If there is a
11	document you have in mind, show the witness.
12	MR. SCHWARZ: I will in all good time.
13	MR. GOLD: If there is a specific ad you
14	have in mind, refer to the ad.
15	BY MR. SCHWARZ:
16	Q You ran ads in October of 2000 that were
17	highly critical of candidate Bush, correct?
18	A We ran ads that documented his record
19	on
20	Q Were those ads highly critical of
21	candidate Bush?
22	A Those were ads that, you know, I think
23	documented what his record was to the extent
24	Q The purpose was to be critical, correct?
25	A The purpose was to draw attention to what

1	CONFIDENTIAL - DENISE MITCHELL
2	his actual record was. I can't remember what was
3	October, but we ran two different ads that named
4	George Bush, and one was an ad that focused on
5	retirement security and Social Security, and another
6	was an ad that focused on Patients' Bill of Rights.
7	Q We might deal with those ads specifically
8	later, but I want to understand who contributed to
9	the process at AFL-CIO on what those ads should say,
10	where they should run and when they should run.
11	A Who on staff or who
12	Q Who at AFL-CIO?
13	A At the AFL-CIO?
14	Q Most broadly speaking.
15	A We have a whole government affairs group
16	that advises on those kind of decisions, so Gerry
17	Shae, the assistant to the President for Government
18	Affairs, and on things that are focus on policy
19	issues and such, he would always have a role in
20	that.
21	And then the rest of the government
22	affairs team.
23	Chris Owens is the policy director,
24	although she was not the policy director in 2000.
25	David Smith was the policy director then.

1	CONFIDENTIAL - DENISE MITCHELL
2	So the legislative director, the
3	policy director, the political director would have
4	something to say about all of that.
5	And we would consult, you know, with
6	the officers and tell them what our thought was on
7	how to
8	Q The officers, you mean Mr. Sweeney,
9	Mr. Rosenthal and other such officers?
10	A That is right, and on a more limited
11	basis, the members of the executive council. We
12	would say to them, you know, here is what we are
13	planning to do this year.
14	Q And does Mr. Rosenthal play any role in
15	deciding what to say in ads, when to say it and
16	where to run the ads?
17	MR. GOLD: Is the question directed at
18	those particular ads or generally speaking?
19	MR. SCHWARZ: We will do that and she will
20	tell me if those ads are different with respect
21	to Mr. Rosenthal's role.
22	MR. GOLD: Let me ask, what time period
23	are you referring to?
24	THE WITNESS: Yeah.
25	BY MR. SCHWARZ:

1	CONFIDENTIAL - DENISE MITCHELL
2	Q Tell me what Mr. Rosenthal's role has been
3	with respect to ads that name federal candidates run
4	from the time you joined AFL-CIO until Larry, are
5	you guys raising any issues about ads run in the
6	2002 election?
7	MR. GOLD: No, we are not.
8	BY MR. SCHWARZ:
9	Q So I now want to say through 2000.
LO	A Okay. So from the time I came to the
11	AFL-CIO.
L2	Q The time you came.
13	A Through 2000?
14	Q Yeah, what was Rosenthal's role in
15	connection with ads that mentioned federal office
L6	holders?
L7	A It has actually changed over that period.
L8	When I first came to the AFL-CIO in late 1995, as we
L9	began to run issue ads around the budget quite soon
20	after my arrival there, he really didn't play a
21	role.
22	And throughout 1996, he really didn't
23	play a role, except in the broadest sense, you know,
24	as we talked about what we were going to do, he
25	played, you know, a role in talking about how we

1	CONFIDENTIAL - DENISE MITCHELL
2	would, you know, what our overall strategy of
3	elevating issues would be.
4	As we did specific planning, he
5	didn't play any role in saying what the ads would
6	say or where they would run or when they will run.
7	We had made a decision and were
8	advised by our attorneys at the time that because
9	election law was a little unclear on a number of
LO	points, that we had what we call a Chinese wall
L1	between the role I played on the issue of
12	advertising and his role as political director,
L3	because there was some sense that because the
L 4	political department of AFL-CIO which, by and large,
L5	runs a field campaign that does deal with
16	candidates' campaigns, that there could be some
L 7	interpretation, some presentation that would suggest
8	that if he then played a role in a specific way,
19	because he does deal with campaigns, that it might
20	suggest some level of coordination, you know, just
21	on the face of it, even if there was no coordination
22	at all.
23	So he didn't play any role in that
24	during that period on specific ad development.
25	That changed to some degree I guess

1	CONFIDENTIAL - DENISE MITCHELL
2	in early 2000 after the Christian Coalition case
3	resolved and our attorneys said to us that they
4	believed that the law was more clear now on those
5	questions and that, you know, we didn't have to sort
6	of observe these rules that said we couldn't even
7	consult with each other on this.
8	You know, even then though, he
9	literally never, that I can recall but I
10	shouldn't say never but I can't recall he said
11	let's say this in an ad.
12	Q Can you recall a time where he suggested
13	you should focus an ad on a certain candidate who
14	was trouble in a race?
15	A He would never we would talk about
16	where we are going to run ads subsequent, you know,
17	beginning in 2000, and we would sort of decide,
18	although, you know, still the primary conversations
19	would be with the Legislative Department that had
20	been patterned that that had been established.
21	We would talk about where we are
22	going to run things. One of the factors might be
23	where we thought we could have a big impact if there
24	were a marginal district.
25	Q What do you mean by a big impact if there

1	CONFIDENTIAL - DENISE MITCHELL
2	were a marginal district?
3	A Well, one of our we had a lot of goals
4	in doing legislative issue ads, and one of the goals
5	was to well, why don't I just sort of lay out
6	some of the goals.
7	We were kind of looking at in the
8	broadest sense of how we could really improve the
9	lives of working families. That is our mission
10	statement and that is what we were trying to figure
11	out how to do.
12	So we would look at how we could
13	change laws, and we succeeded in sort of an
14	immediate direct way on some occasions. But more
15	often than not, it had to do with creating an
16	environment where positive changes would happen and
17	negative changes wouldn't happen, so elevating
18	working family issues like Medicare and Social
19	Security and minimum wage.
20	And we would aim to have provide
21	information to constituents, to television viewers.
22	We would aim to have an impact on the office holders

themselves by putting them on notice that somebody

sort of set the agenda for the legislative and

is watching what they are doing, and we would aim to

23

24

1	CONFIDENTIAL - DENISE MITCHELL
2	political environment.
3	We were looking at sort of
4	positioning the AFL-CIO. I mean, one of the things
5	that happened when John Sweeney was elected was he
6	was in elected on part of a I worked really
7	closely with him on his campaign to become president
8	of the AFL-CIO, and slogan-wise, a new voice for
9	America's workers.
10	And there was sort of the belief the
11	labor movement had been pretty sleepy for a long
12	time and people hadn't seen this before with the
13	advocates.
14	So it was important to be very
15	visible and have people understand that we were a
16	championing for working families while we were
17	trying to do real things, too, not just smoke and
18	mirrors.
19	But you asked the question about
20	having an impact, so to get back to that, as we are
21	putting lawmakers on notice that we are watching and
22	this is what we are doing, you know, clearly, it is
23	a different thing to say to somebody who has been
24	elected with 70 percent of the vote we are watching,

than to somebody who has been elected with 52 or

1	
1	CONFIDENTIAL - DENISE MITCHELL
2	55 percent of the vote.
3	So if you are really going to have an
4	impact, you can have an impact in those districts.
5	And so that would be, you know, how
6	we would look at some of those districts and, of
7	course, there were other issues as well in some
8	districts.
9	Q So one of the factors you would take into
10	account in selecting districts to target is the race
11	in that district is regarded as being close; is that
12	correct?
13	A That is one of the factors but we would be
14	looking at maybe, you know, does that person sit on
15	a key committee, would that person Peggy Taylor,
16	the elective director, was sort of the primary
17	person through '96 through '98 while I was there
18	working with me on figuring out where we are going
19	to run ads and, you know, we would sort of literally
20	kind of say, okay, what is our budget for this, how
21	much do we want to spend on this round this moment
22	and maybe start with a list of 25 people and winnow
23	it down.
24	She might say this guy is a thin skin

guy, a real squealer, and he will scream so much it

1	CONFIDENTIAL - DENISE MITCHELL
2	will have an impact on a broader group of lawmakers,
3	so that, for example, would be another kind of
4	criteria.
5	Q Now, you talked about goals being set by a
6	certain group of people, including yourself, and
7	then communicating at least in the broad picture up
8	to the executives including Mr. Sweeney, correct;
9	you did testify to that?
10	A That is right.
11	Q Mr. Sweeney sometimes set for the AFL-CIO
12	their overarching goals with respect to ads that
13	they would broadcast, ads they would run; is that
14	correct?
15	A No, I mean, we did all of this through
16	part of a process, so I'm not quite sure what you
17	would be referring to when you say overarching
18	goals? Do you mean something different than what I
19	was just talking about?
20	Q Yes. Did Mr. Sweeney ever give you an
21	overarching political objective that he said he
22	wanted you to accomplish in either the 1996 or the
23	1998 or the 2000 elections?
24	MR. GOLD: You mean give Denise Mitchell?
25	MR. SCHWARZ: Yes.

, [CONFIDENTIAL - DENISE MITCHELL
1	
2	MR. GOLD: Directed to the election
3	itself?
4	MR. SCHWARZ: Yes.
5	THE WITNESS: I don't recall that ever
6	happening.
7	BY MR. SCHWARZ:
8	Q Have you ever testified before?
9	A No.
10	Q And what did you do to prepare for this
11	deposition?
12	A I met with these worthy lawyers.
13	Q The two worthy lawyers who are here?
14	A Indeed, yes.
15	Q And when and for how long did you meet
16	with them?
17	A I met with them for a few minutes on
18	Friday or a little while on Friday because I really
19	didn't want to wait for this week to find out what
20	the scene would be like, and I met with them for a
21	few hours yesterday.
22	Q For what?
23	A A few hours yesterday.
24	Q In 2000, did the AFL-CIO run some ads that
25	related to the status of China?

1	CONFIDENTIAL - DENISE MITCHELL
2	A Yes.
3	Q Permanent normal trade regulations, PN
4	A TR.
5	Q PNTR, okay. Did you direct an ad at
6	Senator John Kerry from Massachusetts?
7	MR. GOLD: When you say "direct an ad"
8	BY MR. SCHWARZ:
9	Q Did you run an ad?
10	MR. GOLD: I want to make sure we both
11	know what you are saying.
12	BY MR. SCHWARZ:
13	Q Did you run an ad referring to China in
14	which Senator John Kerry was mentioned?
15	A No, I can't really remember. I remember
16	there was discussion of it. I can't remember.
17	Q Now, Senator Kerry is a Democrat, correct?
18	A Correct.
19	Q I will run today a series of ads to come
20	off the compilations that you gave us, and if we
21	could mark as Mitchell Exhibit 1 a tape, and this
22	comes off your 16705.
23	And there are several ads on here,
24	and I will refer to different ones at different
25	times but perhaps not all of them.

	And the second of the second o
1	CONFIDENTIAL - DENISE MITCHELL
2	So if you could mark that as
3	Mitchell 1.
4	MR. GOLD: Fritz, is that the copy of the
5	tape we gave you, or is that an excerpt?
6	MR. SCHWARZ: It is an excerpt from your
7	compilation.
8	MR. TRISTER: What was the number you
9	read?
10	MS. ISPAHANI: AFL 16705.
11	MR. GOLD: Okay.
12	(Off-the-record discussion.)
13	(Thereupon, Mitchell Exhibit No. 1 was marked
14	for identification and was attached to the transcript.)
15	MR. SCHWARZ: The court reporter keeps
16	that and you gave me my copy.
17	BY MR. SCHWARZ:
18	Q To refresh your recollection about running
19	an ad that refers to Mr. Kerry, we will put on the
20	first tape from the first band or whatever you call
21	it from that Exhibit 1.
22	Go back to the beginning and it has a
23	date on it.
24	MS. ISPAHANI: February 21, 2000.
25	MR. SCHWARZ: I will ask her a question

1	CONFIDENTIAL - DENISE MITCHELL
2	when it shows the date.
3	BY MR. SCHWARZ:
4	Q You see there is a date of February 21,
5	2000 there?
6	A Sure.
7	Q And a reference to media strategies?
8	A Right.
9	Q So now just run the ad.
10	(The tape was played.)
11	"Behind this label is a shameful
12	story of political prisoners in forced labor camps
13	of wages as low as 13 cents an hour in a country
14	that routinely violates trade rules flooding our
15	markets, draining American jobs.
16	Yet now Congress has set to scrap its
17	annual review of China's record and reward China
18	with a permanent trade deal.
19	Tell Senator Kerry to vote no and
20	keep China on probation until this label stands for
21	fairness."
22	BY MR. SCHWARZ:
23	Q That reminded you you did run an ad that
24	was focused on Senator Kerry?
25	A Correct.

1	CONFIDENTIAL - DENISE MITCHELL
2	Q And was Senator Kerry
3	A I assume the ad ran, but occasionally we
4	produced ads that ended up never running.
5	Q I can represent it was from other data you
6	have supplied and that comes from the CMAG data,
7	also.
8	That ad you selected Senator Kerry in
9	part because let me ask you, why did you select
10	Senator Kerry to run that ad?
11	A You know, I think that he had indicated to
12	union members, leaders, lobbyists that he was not
13	planning to vote the way we were urging him to vote,
14	planning to vote for this.
15	When I said to you I remembered
16	discussing it, the discussion I remember having was
17	how furious the State Federation in Massachusetts
18	was.
19	Q Did you get a memorandum from Peggy Taylor
20	that told you that Senator Kerry was undecided on
21	the vote?
22	A I don't remember.
23	Q Well, let me just show you that.
24	A Okay.
25	MR. SCHWARZ: We will mark as Mitchell

1	CONFIDENTIAL - DENISE MITCHELL
2	Exhibit 2.
3	(Thereupon, Mitchell Exhibit No. 2 was marked
4	for identification and was attached to the transcript.)
5	BY MR. SCHWARZ:
6	Q In the end, the court reporter needs to
7	keep the ones with blue stickers with her, but you
8	can look at it. It is the official document.
9	A It is the same one.
10	Q You see that Senator Kerry is referred to
11	as undecided?
12	A Yes.
13	Q And that would be a factor that you think
14	about when you decide who to mention in an ad that
15	is focusing on a matter that is soon to come up
16	before the Congress, correct?
17	A Sometimes. That wouldn't be the only
18	factor.
19	Q I'm not saying that, but it would be a
20	factor you would consider?
21	A We did consider it in this case,
22	apparently.
23	Q All right. When you are running ads of
24	the sort we just saw, the Kerry ad, you would talk
25	about a vote soon to come up in front of the

1	CONFIDENTIAL - DENISE MITCHELL
2	Congress.
3	You have never limited that kind of
4	ad to focusing on Republicans, have you?
5	A I think we might have at some point. You
6	know, I remember various times where I mean, on
7	this particular issue, there were undecideds sort of
8	in both parties.
9	Oftentimes, the undecideds may be
10	primarily Republicans and we might focus primarily
11	on Republicans, and that is sometimes the case.
12	Q Am I correct that when you are running an
13	ad of that sort, which is urging a member of
14	Congress to vote a certain way on a matter that is
15	pending in front of the Congress, you don't start
16	out by saying we are going to limit these ads to
17	Republicans, correct?
18	A That wouldn't be the premise we would
19	start out with, but we might start out saying how
20	can we have the biggest impact on how Congress is
21	going to vote on this, and we might decide that the
22	answer would be to focus on Republicans.
23	I mean, I can remember instances
24	where that was the case, or primarily the case. I
25	can't remember specifically.

1	CONFIDENTIAL - DENISE MITCHELL
2	Q Now, when you run ads of that sort, which
3	are urging a member of Congress to vote in a certain
4	way on something in the future, would you say that
5	is the characteristic of the ad we just saw, the
6	Kerry ad, you are urging a member of Congress to
7	vote in a certain way on something which is going to
8	end up in the Congress in the future, correct?
9	A That was the situation with this ad.
10	Q Now, when you run ads of that sort, do you
11	run them when Congress is in session?
12	MR. GOLD: Can I she can answer. I
13	want to clarify when you ask these when you
14	do these questions, you are referring to the
15	period of '95 through 2001 or 2000, I guess is
16	the way you framed it. We are not talking
17	about 2002. So she is clear as to what's in
18	your mind.
19	BY MR. SCHWARZ:
20	Q You said you will not rely on 2002, so
21	unless I tell you I'm focusing on a period after
22	2000, the questions run from when you got to the AFL
23	through the end of 2000.
24	A Okay.
25	MP COID: That's fine

1	CONFIDENTIAL - DENISE MITCHELL
2	THE WITNESS: Okay. You know, I think
3	that generally Congress might be in session
4	when we are doing these things or, you know,
5	coming in session.
6	But I think the point here is that these
7	issues are always with us and, you know, on
8	many of the issues where we focused, Medicare,
9	Social Security, Patients' Bill of Right,
10	minimum wage, these are sort of issues that
11	come up in every Congress. And to impact on
12	them, you know, highlighting how somebody votes
13	or how we would urge them to vote I think would
14	not be limited to any particular season.
15	BY MR. SCHWARZ:
16	Q You run ads like the one we just saw in
17	years that aren't election years, too, don't you?
18	You run ads of the nature we just
19	saw, the Kerry ad in '99, the same sort of ad, not
20	saying about China, but about trying to urge a
21	particular person in Congress to vote a certain way,
22	you did that in '99, correct?
23	A We have done all kinds of ads every year.
24	We have been running ads every year that I have been
25	there and in '95 even before I got there.

1	CONFIDENTIAL - DENISE MITCHELL
2	Q I want to ask a precise question. I
3	appreciate your general answer, but let's take '99
4	and '97. During those two years, you ran ads of the
5	type we just saw for Senator Kerry; that is, an ad
6	that refers to a matter that Congress is going to
7	vote on and urges a member of Congress to vote a
8	certain way, and you did that in '99, correct?
9	A I don't actually remember exactly the
10	formulation of the ads in a particular year.
11	Q You understand I'm not asking you a
12	question about China. I'm asking you a question
L3	about
L4	A I understand. I understand.
L5	Q Do you have any doubt you ran ads of that
L6	sort in '99?
L7	A I just don't remember exactly how the ads
18	were worded, you know.
L9	Q I'm not asking you how the ads were
20	worded. I'm asking whether in 1999 you ran ads that
21	mentioned a member of Congress and mentioned a
22	matter that was soon to come before Congress and
23	urged that member to vote in a certain way?
24	A I think that description probably applies
25	to ads we ran. I would imagine that we also ran ads

1	CONFIDENTIAL - DENISE MITCHELL
2	on issues we hoped would come up urging a member of
3	Congress to do something about it where maybe there
4	was no vote pending, per se.
5	Q You did both those things then in 1999,
6	correct?
7	A I don't remember specifically.
8	Q To the best of your recollection, you were
9	likely to do those, correct?
10	A I think so.
11	MR. GOLD: I think the witness is trying
12	to remember, and I'm not sure what you can
13	elicit.
14	BY MR. SCHWARZ:
15	Q And the same for 1997, it is likely that
16	you ran such ads urging a member of Congress to vote
17	in a certain way in something that was coming up in
18	'97 as well as in '99?
19	A I think that is likely, but I think it is
20	just as likely in other years.
21	Q I'm not saying it isn't. You did that in
22	2000 and you did that in '97 and you did that in '98
23	and you did that in 1999, correct?
24	A We did that every year.
25	Q Going back to the subject of China, in

1	CONFIDENTIAL - DENISE MITCHELL
2	2000, do you remember that in the spring of 2000 you
3	ran ads about the subject of China, which didn't
4	refer to a particular member of Congress, but said
5	to the viewer call your member of Congress?
6	A We might have done that maybe on CNN or
7	something. I would be surprised if we did that in a
8	specific district, but maybe we did if you are
9	saying. I don't know.
10	Q You did, but whether I need to show you
11	that now, I don't know.
12	A In a specific district?
13	Q Yeah.
14	A As opposed to CNN?
15	Q Yeah.
16	A Huh.
L7	Q Well, CNN appears in various districts.
18	A Well, I understand, but you obviously
L9	can't name a specific member or if you are going to
20	place a buy on CNN.
21	Q And why is that, that you can't you
22	can't ask CNN to run a different ad on the west
23	coast as opposed to the east coast; is that the
24	case?
25	A Right, unless you buy cable locally, which

1	CONFIDENTIAL - DENISE MITCHELL
2	you can do. If you were making a national buy, that
3	would be a national buy.
4	Q Okay. Still focusing on the year 2000,
5	and now I'm going to ask you some questions relating
6	to the 60 days prior to the election, which was
7	November 7th or something like that.
8	A Okay.
9	Q Did you run a number of ads that mentioned
10	candidates for federal office in the 60 days prior
11	to the election of 2000?
12	A You know, I don't remember specifically.
13	I think it is likely, and I wasn't watching the
14	calendar exactly like that, and we have already
15	talked about an ad that named George Bush, but I
16	don't remember specifically.
17	Q Have you heard of Spencer Abraham?
18	A I have.
19	Q Did you run ads that were critical of
20	Spencer Abraham in 2000?
21	A In 2000, we ran ads citing his record, I
22	think, on prescription drugs. Maybe other issues.
23	Q You have a hard time with my word
24	"critical of." Let's explore that for a moment.
25	A Okay.

1	CONFIDENTIAL - DENISE MITCHELL
2	Q It is not a crime to be critical of
3	someone; you know that, don't you?
4	A Fine.
5	Q Okay, and when you run ads that say
6	someone is in a pocket of big business, would you
7	think it is fair to characterize that ad as being
8	critical?
9	MR. GOLD: I object to form. If the
10	AFL-CIO ran an ad that said somebody is in the
11	pocket of big business, using that terminology,
12	you should show it to the witness, unless she
13	independently remembers that, unless we are
14	doing a general characterization, Fritz.
15	MR. SCHWARZ: I was doing a general
16	characterization.
17	MR. GOLD: I object to that question,
18	then.
19	BY MR. SCHWARZ:
20	Q Tell us everything you remember about the
21	ads you ran that mentioned Mr. Abraham in 2000.
22	A You know, I'm not remembering very much
23	without being reminded. I'm remembering that we ran
24	ads on his record on prescription drugs. And but
25	I'm not remembering much beyond that to be bonest

1	CONFIDENTIAL - DENISE MITCHELL
2	We have run lots of ads and I just
3	don't remember the specifics on it.
4	Q Are you aware let's talk about do
5	you remember what state you ran the most ads in, in
6	the period leading up to the 2000 election?
7	A In 2000?
8	Q Yes.
9	A I don't remember. I have never organized
10	things by state.
11	Q If I said Michigan, would that help you at
12	all?
13	A I just I never organize what our plans
14	are that way and so it wouldn't I wouldn't have
15	known that without your saying it.
16	Q In the 60 days prior to the federal
17	election in 2000, did you run ads that mentioned a
18	candidate for the Senate other than the ads you ran
19	mentioning Spencer Abraham?
20	A I'm sorry. Do you want to clarify that?
21	MR. SCHWARZ: She can read it back.
22	(The Reporter read the pending question.)
23	THE WITNESS: I think we ran ads on
24	prescription drugs that named a number of
25	incumbent senators who may have been candidates

1	CONFIDENTIAL - DENISE MITCHELL
2	in that same time period, because I don't
3	think
4	BY MR. SCHWARZ:
5	Q I'm sorry, I didn't mean to interrupt you.
6	A I don't think we ran prescription drug ads
7	that named Spencer Abraham exclusively. I think
8	there were other folks who were named.
9	Q You think in the year 2000 you ran
10	prescription drug ads that mentioned a number of
11	senators, or do you think you did that in some year
12	other than 2000?
13	A I don't know. I don't remember, but I
14	think we did in 2000.
15	Q Are you sure you are not thinking of ads
16	you ran that mentioned House members?
17	A You know, I think we do similar issues
18	with respect to members of the House and members of
19	the Senate sometimes. Although, we focus more on
20	House members, but I don't think that Spencer
21	Abraham was the only senator.
22	MR. GOLD: If you have information that we
23	provided or that you have gotten that you can
24	represent to be accurate about multiple, you
2.5	know feel free to refresh hor

1	CONFIDENTIAL - DENISE MITCHELL
2	MR. SCHWARZ: I'm going to, and I can
3	assure you I'm not asking questions unless I
4	have a good faith basis for asking them, A.
5	B, it is always possible that among the
6	zillions of pieces of information that we have
7	received, there is some that I have not fully
8	digested, so with those two things, I think
9	that may be helpful to you.
10	BY MR. SCHWARZ:
11	Q Let me run an ad that I think is the
12	second band on Exhibit 1, and it refers to Spencer
13	Abraham and it was run maybe I can help you on
14	that a little bit, it was run between October 16 and
15	October 22, obviously, entirely, in Michigan.
16	We all the lawyers here all have
17	access to some data that is very precise and comes
18	off electronic things and so forth.
19	A That's good. I find this whole process a
20	little curious where you know more about what I knew
21	than I do but
22	MR. TRISTER: Are those dates obtained
23	from CMAG?
24	MR. SCHWARZ: Yes, and they are consistent
25	with your invoice dates, too.

1	CONFIDENTIAL - DENISE MITCHELL
2	We are going to run the second band from
3	Exhibit 1.
4	(The tape was played.)
5	MR. SCHWARZ: Just stop there. See, go
6	back.
7	Go back to the beginning.
8	Watch for the date here. You know,
9	October 16, 2000?
10	THE WITNESS: Correct.
11	BY MR. SCHWARZ:
12	Q Let's stop it there for a minute.
13	Does that signify to you what that
14	date that ad was filmed on October 16?
15	A Filmed? I think it means it was final
16	editing was done on it then because, if I'm not
17	mistaken and I could be mistaken I believe
18	that a version of this ad may have run earlier as
19	well because I also notice the title that said REV,
20	which means revised, and I suspect that I know
21	that we did prescription drugs ads earlier.
22	Q Well, do you think this ad will have
23	anything to do with prescription drugs?
24	A I don't know. That is my recollection
25	is that was the issue we were focusing on. It could

1	CONFIDENTIAL - DENISE MITCHELL
2	be Patients' Bill of Rights. That could be the
3	issue.
4	Q I think when you see it you will agree
5	with me it does not deal with that subject, so go
6	ahead.
7	(The tape was played.)
8	"Who was Spence Abraham working for
9	when he voted no three times to increasing minimum
10	wage, when he voted to allow corporations to deny
11	workers overtime pay even if they work up to 80
12	hours a week, when he voted to block federal safety
13	standards aimed at protecting workers on the job?
14	Was Abraham working for us or his friends in big
15	business?
16	"Tell Abraham when he votes against
17	wages, against safety is not working for Michigan's
18	working families."
19	Q It doesn't mention a Patients' Bill of
20	Rights, does it?
21	A Right.
22	Q Would you characterize that ad as being
23	critical of Spencer Abraham?
24	A I think it points out his record, and I
25	think that some viewers may see it as being critical

1	CONFIDENTIAL - DENISE MITCHELL
2	of Spencer Abraham, but I think we often do focus
3	group testing of various ads.
4	I don't think we did of this ad, but
5	one of the things we know is that people in the
6	focus group tell us that viewers want their the
7	information we present to be very well documented so
8	they want sources on everything. They want
9	information. They don't want biases to be
10	presented. They want information.
11	So we would try really hard to
12	present things in a way that would be factual.
13	Q And you indeed, in the video portion, you
14	had sources for various statements that are made,
15	correct?
16	A Right. Correct.
17	Q So that is saying you documented what you
18	said, correct?
19	A That is correct.
20	Q And you agree that the effect on viewers
21	who see that ad is not going to make them
22	particularly think particularly favorably about
23	Spencer Abraham, is it?
24	MR. GOLD: I object unless there is a
25	foundation and how this witness knows what the

1	CONFIDENTIAL - DENISE MITCHELL
2	effect of this ad was.
3	MR. SCHWARZ: She testified a minute ago
4	about what she thought the effect was, so I'm
5	following up.
6	MR. GOLD: What she said was that some
7	viewers might take that, paraphrasing.
8	MR. SCHWARZ: Anyway, my question stands.
9	Maybe you should reread the question.
10	MR. GOLD: Well, I have forgotten what the
11	question was.
12	(The Reporter read the record as follows:)
13	Question: "And you agree that the effect on
14	viewers who see that ad is not going to make
15	them particularly think particularly favorably about
16	Spencer Abraham, is it?"
17	THE WITNESS: I think the effect on
18	viewers might be a range of things, and there
19	may be some viewers who would think quite
20	favorably of Spencer Abraham as a result of
21	seeing that ad.
22	There are people that believe one
23	shouldn't raise the minimum raise and there
24	were people who think that, you know, we
25	shouldn't have so many workplace safety

1 CONFIDENTIAL - DENISE MITCHELL 2 regulations. 3 We basically present them facts. What -- I mean, you know, the other effect 4 5 that we would hope it would have is that it 6 would sort of remind viewers that they 7 shouldn't just sort of turn off on Washington 8 and on sort of the things that happen here in 9 legislation, in politics, and that they should 10 in fact be engaged around what happens because 11 things happen that affect their lives every 12 day. 13 BY MR. SCHWARZ: 14 You said that some viewers might think 15 quite favorably of Spencer Abraham after seeing this 16 ad, correct? 17 I'm speculating. 18 0 If you believed that the impact of an ad 19 you were running a few days before the November 20 election would cause people to -- would cause the 21 majority of viewers to think favorably of 22 Mr. Abraham, would you have run the ad? 23 MR. GOLD: I will object. It is a 24 hypothetical. 25 That is not hypothetical. MR. SCHWARZ:

1	CONFIDENTIAL - DENISE MITCHELL
2	MR. GOLD: You said if you ran an ad.
3	BY MR. SCHWARZ:
4	Q If she thought let me just say the
5	question again to you, Ms. Mitchell.
6	If you thought that an ad that had
7	been proposed to you to run that talks about Spencer
8	Abraham and is running just a few days before the
9	election in November 2000 would cause most viewers
10	to think favorably of Senator Abraham, you would not
11	run that ad, would you?
12	A I wouldn't think about it.
13	MR. GOLD: Don't answer. You are asking
14	her about something that is, as far as I know,
15	has never happened. And so what relevance does
16	it have?
17	MR. SCHWARZ: You mean, as far as you know
18	there has never been an ad which would cause
19	somebody to think favorably of the person they
20	are criticizing, I agree with you.
21	MR. GOLD: Don't distort what I'm saying.
22	MR. SCHWARZ: That was quite fair.
23	MR. GOLD: No, it really wasn't. You
24	posited a situation of running an ad a few days
25	before an election about Spencer Abraham is

1	CONFIDENTIAL - DENISE MITCHELL
2	what you asked.
3	That is not this ad. That is not any ad
4	that I'm aware of. If there is such an ad, you
5	may certainly ask about that, but what is the
6	value of asking her to speculate about
7	something that the AFL-CIO has never done?
8	MR. SCHWARZ: The AFL-CIO has never run an
9	ad that has never done what?
10	MR. GOLD: Has never run an ad with
11	respect to Spencer Abraham a few days before an
12	election. That was your formulation.
13	MR. SCHWARZ: Oh, really?
14	BY MR. SCHWARZ:
15	Q Did you think October 22 of 2000
16	directing this to you, Ms. Mitchell, do you think
17	October 22, 2000 is not a few days before the 2000
18	election?
19	A Well, it seems like a few weeks.
20	Q Okay. If you thought that an ad you were
21	planning to run about Spencer Abraham between
22	October 16 and October 22 would cause most viewers
23	to think favorably of Spencer Abraham, would you
24	have run that ad?
25	A You know, I just didn't think about it

1	CONFIDENTIAL - DENISE MITCHELL
2	that way. It is just not it is just not the way,
3	you know we ran a lot of ads, you know, year end,
4	you know, over many months and I just didn't
5	wouldn't have thought about it that way.
6	Q Why did you run this ad?
7	MR. GOLD: When you say "she," you are
8	talking about Denise Mitchell?
9	BY MR. SCHWARZ:
10	Q Why did the AFL-CIO run this ad, the
11	Abraham ad we have just looked at?
12	A This was part of, you know, what had been
13	a year-long effort and, in fact, a multi-year effort
14	of raising working family issues.
15	One of the things we were trying to
16	do was set the agenda and the framework for
17	legislation and politics by raising working family
18	issues.
19	If you remember, prior to these
20	efforts, you know, people were talking about a lot
21	of things, choice, guns, almost nobody was talking
22	about working family issues.
23	So we set forth an effort to talk
24	about working family issues and to try to sort of
25	engage people in what was happening at the federal

1	CONFIDENTIAL - DENISE MITCHELL
2	level and, in a related fashion, at the state level,
3	local level because they would see that decisions
4	people were making really affect their lives every
5	day and it would have an impact on viewers but
6	provided information to them that they didn't have.
7	And it would have an impact on
8	elected officials and candidates, and it would force
9	them to understand that when they take actions on an
LO	issue, people are watching and they are not going to
11	just cast votes in secret, that people are there
12	watching what they do and that, you know, it sent a
L3	message to them and to other office holders that,
L4	you know, we are going to spotlight what you do.
L5	And, you know, one would hope that
16	would have an impact on minimum wage and workplace
L7	safety standards in the coming Congress and have a
L8	profound impact on what the public debate was.
L9	Q Mr. Abraham was running for re-election in
20	2000; is that correct?
21	A That is correct.
22	Q And you refer to his votes in '96, '97,
23	'99, '95 and 2000 on certain Congressional matters,
24	correct?
25	A On worker-related issues, correct.

CONFIDENTIAL - DENISE MITCHELL 1 2 And Mr. Abraham wasn't the only person who voted in a way that you thought was harmful to 3 workers on those matters, was he? 4 5 He was not the only person who voted. Did you run this ad on the subject of 6 7 minimum wages, overtime pay, for example, with respect to any other federal official ever? 8 9 I don't really remember. You don't remember doing so? 10 0 I don't remember whether we did or did 11 not. You know, we would often -- and we were 12 running ads on those issues with respect to various 13 1.4 officials. I don't remember if this specific ad run 15 anywhere else. Why did you choose to run this ad with 16 17 respect to -- strike that. Let me ask you a 18 different question. 19 Did you know that Spencer Abraham and 20 Ms. Stabenow were involved in a close race for Senate seats in 2000? 21 22 I did know that. Α 23 Q How did you know that? 24 Α It would be hard not to know that, but I 25 knew it from reading Rothenberg, from, you know,

1	CONFIDENTIAL - DENISE MITCHELL
2	reading Hotline, and I knew it from reports our
3	political department gave.
4	Q Rothenberg is a report that comes out
5	periodically and says what races are close and what
6	races are
7	A Correct. Correct.
8	MR. GOLD: Let me ask the witness,
9	Ms. Mitchell, to wait until he finishes asking
10	the question before you start answering it even
11	if it seems obvious where he is going.
12	BY MR. SCHWARZ:
13	Q Rothenberg writes what issues are close or
14	a toss-up?
15	MR. GILLIGAN: Races?
16	BY MR. SCHWARZ:
17	Q What races are close and what are a
18	toss-up?
19	A That is correct.
20	Q What is a hotline?
21	A Hotline is a daily publication that comes
22	out that actually reports on it summarizes sort
23	of the top stories in the daily papers and reports
24	on, you know, policy matters as well as
25	Q As well as political matters?

ſ		
1		CONFIDENTIAL - DENISE MITCHELL
2	P	Yes, correct.
3	Ç	Did you also have access to the so-called
4	Cook F	Report?
5	I	I don't think I particularly looked at the
6	Cook F	Report.
7	ς	Did you look at the Rothenberg is it
8	called	d the Rothenberg Report or the Rothenberg
9	what o	do you call it?
10	I	A I believe it is called the Rothenberg
11	Report	į.
12	(Did you look at the Rothenberg Report?
13	1	A I do look at that.
14	Ç	You have done that through the time, since
15	1995 v	when you came to the AFL-CIO?
16	1	A Yes.
17	Ç	And Hotline also, have you looked at that?
18	2	A Not so much.
19	(Q But you looked at that in 2000?
20	Į ž	A From time to time. I don't get it every
21	day.	
22	(Q And you said you also got information from
23	your p	political department on races that were
24	regard	ded to be close, correct?
25	2	A In general, I might have done so. I don't
	1	

1	CONFIDENTIAL - DENISE MITCHELL
2	really remember that specifically in this instance.
3	Q How would they communicate that
4	information to you?
5	A I mean, we might have a meeting of our
6	Government Affairs group where they would talk about
7	what their activities were. They might be reporting
8	to our executive council on what their activities
9	were.
10	Q Did they periodically have meetings with
11	you or otherwise communicate with you about what is
12	going on in terms of political races?
13	MR. GOLD: For 2000 we are starting with?
14	MR. SCHWARZ: We will start with 2000.
15	THE WITNESS: From time to time. It is
16	not like we have regular meetings.
17	BY MR. SCHWARZ:
18	Q Water?
19	A Sure. Thanks.
20	Q Again, without being overly specific, how
21	often did the political department give you
22	information about political races, starting in 2000,
23	roughly how often?
24	A I only laugh because our political
25	department is notorious for being pretty insular.

г	
1	CONFIDENTIAL - DENISE MITCHELL
2	Q Pretty what?
3	A Insular.
4	You know, maybe once a month.
5	Q In the period starting in August, would
6	they do it more often than once a month?
7	A Not necessarily.
8	Q Do you remember whether they did or
9	didn't?
10	A I don't really remember.
11	Q Okay. And did they also give you such
12	information in 1998?
13	A No. In 1998, we were still in the period
14	where we were not communicating with each other.
15	Q Now, the Abraham ad, you are not willing
16	to accept my characterization of it as being
17	critical of Mr. Abraham?
18	A I would say that it points out his record
19	on issues.
20	Q Points out his record in ways that you
21	believe are negatives about his record, correct?
22	A Well, I think that, me personally?
23	Q Yes.
24	A I personally believe that people should
25	vote for worker issues, yes.

1	CONFIDENTIAL - DENISE MITCHELL
2	Q Is that a fancy way of saying yes to my
3	question, that you believe what is pointed out about
4	Mr. Abraham in the ad we looked at was negative?
5	A I don't think that was a fancy answer. I
6	believe that to somebody who believes what I do it
7	would be seen as negative.
8	Q And the way you believe is consistent with
9	the way AFL-CIO as an organization thinks; isn't
10	that correct?
11	A I don't know what AFL-CIO as an
12	organization thinks, but we have positions on issues
13	and we score votes on issues, and so those, you
14	know, those voting record issues would say that we
15	believe that we as an organization believe that
16	this is the right position on this vote and this is
17	the wrong position on this vote.
18	Q And the positions that Mr. Abraham was
19	said to undertake were believed to be the wrong
20	A They were positions, right.
21	Q Positioned in the wrong way?
22	A That were considered the wrong votes on
23	those issues.
24	Q So can I use, then, based on your
25	testimony, the words negative, that the Abraham ad

1	CONFIDENTIAL - DENISE MITCHELL
2	was one that from the AFL-CIO's position described
3	negative actions taken by Spencer Abraham?
4	A I mean, I would use I would use the
5	words we use in our voting records, and I would say
6	he cast votes that were the wrong votes based on the
7	AFL-CIO position and evaluation.
8	Q I will use the word "wrong."
9	A Okay.
.0	Q During 2000, did any broadcast ad that the
.1	AFL-CIO caused to be broadcast in the 60 days prior
L2	to the election in 2000 say that any Democrat had
L3	taken, quote, wrong positions?
L 4	A I don't really remember.
L5	Q You can't remember any ad that said a
16	Democrat had taken a wrong position, can you?
L7	A I really just can't remember but, you
18	know, if you asked me who else was named in an ad, I
19	couldn't remember the list today.
20	Q That wasn't my question. My question was
21	whether any Democrat was named as having taken a
22	wrong position in the year 2000?
23	A I just can't remember that.
24	MR. GOLD: The answer to your question was
25	in the last 60 days?

1	CONFIDENTIAL - DENISE MITCHELL
2	MR. SCHWARZ: Yes, that's fair.
3	THE WITNESS: Oh, okay. I can't really
4	remember.
5	BY MR. SCHWARZ:
6	Q Can you remember any ad in 1998 in the 60
7	days before the federal election that said any
8	Democrat had taken, quotes, the wrong position?
9	A I can't remember whether there were any
10	ads in the 60 days prior to the election in 1998. I
11	believe that was the year we were working on
12	Patients' Bill of Rights in that 60-day period, and
13	I can't remember whether they mentioned Democrats or
14	not.
15	Q You will testify as a witness in this case
16	and I will be examining you again sometime during
17	the month of October. And by then, I will ask you
18	these precise same questions about whether there was
19	any Democrat who was targeted as having taken wrong
20	positions in the 60 days before the 2000 election
21	and the 60 days before the 1998 election and in the
22	60 days before the 1996 election.
23	A Okay.
24	Q I'm just telling you that.
25	A Okay.

1	CONFIDENTIAL - DENISE MITCHELL
2	MR. GOLD: I assume that if it comes
3	within the scope of cross-examination or
4	whatever, if she is a witness, whatever she
5	MR. SCHWARZ: You designated her as a
6	witness.
7	MR. GOLD: I know, but I believe in this
8	case and I'm not suggesting otherwise with
9	Denise my understanding of designated
10	witness, if you don't designate, you are hard
11	pressed to put forward with one after the
12	deadlines. But if you designate someone, one
13	can decide not to have the person as a witness.
14	MR. SCHWARZ: I think if you did that, an
15	inference would be drawn based on your doing
16	it, but I think you are free to say that Denise
17	Mitchell can be spared having to sit through
18	another
19	MR. GOLD: The question was with respect
20	to the structure of this case, but we don't
21	need to take time here doing that. Go ahead.
22	BY MR. SCHWARZ:
23	Q I need to specifically ask you about 1996.
24	A Okay.
25	Q Now, you were in charge of the AFL-CIO's

ſ	
1	CONFIDENTIAL - DENISE MITCHELL
2	ad program in 1996, correct?
3	A That is correct.
4	Q Can you remember any ad in the 60 days
5	prior to the 1996 election that any broadcast ad
6	that said a Democrat had taken a wrong position?
7	A I can't remember.
8	Q And I used the word "said," but I will
9	also use the word "indicated" a Democrat had taken a
10	wrong position.
11	Would you give the same answer?
12	A I mean, I can't remember such an ad.
13	Q Again, you were in charge in 2000 of the
14	ads that were run by the AFL-CIO, correct?
15	A That is correct.
16	Q And in the 60 days prior to the 2000
17	election, can you remember any ad that praised a
18	Republican member of Congress?
19	A I don't remember such an ad.
20	Q Same question for 1998?
21	A You know, it gets a little more dim then.
22	I don't really remember.
23	Q The same question for 1996?
24	A I don't remember.
25	MR. SCHWARZ: I would like to mark now as

1	CONFIDENTIAL - DENISE MITCHELL
2	Mitchell Exhibit 3 two pages. They are your
3	Bates stamps 6164 and 6165, and they are text
4	of an ad relating to Spencer Abraham.
5	This would be Mitchell 3.
6	(Thereupon, Mitchell Exhibit No. 3 was marked
7	for identification and was attached to the transcript.)
8	BY MR. SCHWARZ:
9	Q Do you have Exhibit 3 in front of you?
10	A I do.
11	Q What is Exhibit 3?
12	A Exhibit 3 is a script for a television ad.
13	I believe it is the script for the ad that we saw.
14	Q And would you see scripts in draft form
15	before an add was run?
16	A Yes.
17	Q Would you sometimes make changes in the
18	draft?
19	A Or discuss changes.
20	Q Or discuss changes?
21	A I probably wouldn't make unilateral
22	changes.
23	Q Can you recognize the handwriting on the
24	second page?
25	A This feels so much like court.

1	CONFIDENTIAL - DENISE MITCHELL
2	That is my handwriting.
3	Q Okay. Actually, the second page is dated
4	earlier than the first page, correct?
5	A Correct. Uh-huh.
6	Q And the change you proposed you
7	proposed two sort of changes to the second paragraph
8	of the script, correct?
9	A It looks like I was playing with wording
10	as I was writing.
11	Q And a change was made which is consistent
12	with your wording, correct?
13	A Correct. Although, I believe that the
14	draft also reflected a change I had suggested that
15	other people thought was cumbersome.
16	Q You are saying the second page which has a
17	fax date of October 13 at the top, do you see that?
18	A Yes.
19	Q That wasn't the first draft of this ad,
20	but there had been something in front of it?
21	A Possibly, right. I don't know if it was
22	ever in writing before.
23	Q Well, just describe what you can best
24	remember about how this ad was put together from
25	start to the time it was run on the television.

•			

CONFIDENTIAL - DENISE MITCHELL

A You know, I should say that I don't have a specific recollection of this ad except for the -- I mean, of the development of it, except for the prompting information I'm being given.

I can describe for you the general process.

O That's fine. That's fine.

A Which might be -- I mean, we might have sort of general plans that we had developed, saying we want to run ads on minimum wage and Medicare and Patients' Bill of Rights this year, this season, we believe.

And we might then say, okay, what should we do here, you know, what have we done, what do we want to do now.

I might have this conversation with David Axelrod who is the agency that developed the ads. We might talk through how to do an ad, you know, how we might approach it.

One of the things we often did and we sort of consider it our signature, if you will, is have sort of regular working people featured as part of an ad so that we, you know, are really clear that these are issues that affect peoples' lives and it

1	CONFIDENTIAL - DENISE MITCHELL
2	makes the ads distinctively us.
3	So he might say, you know, let me
4	work up a script and send it to you, and he might
5	send me a script by e-mail or fax.
6	And I might react to it and say, no,
7	I don't like that or I don't think that language
8	works or, you know, I don't think that's clear. So
9	we might go back and forth for a few days.
10	And then he would do a sort of rough
11	cut of an ad and send that for approval and I would
12	respond to that, have him change shots, scrap it
13	altogether, you know.
14	Q And National Media was shown when we
15	looked at the video as a are they the people who
16	do the filming for you?
17	A I don't believe you mean National Media.
18	Do you mean Media Strategies & Research?
19	Q That could be it.
20	MR. GOLD: It can get confusing.
21	MR. GILLIGAN: You are not doing a lot of
22	work with National Media.
23	MR. GOLD: Please don't confuse us with
24	the Chamber of Commerce.
25	MR. GILLIGAN: You aren't like this with

1	CONFIDENTIAL - DENISE MITCHELL
2	Alex Castellanos.
3	MR. TRISTER: Apology accepted.
4	MR. GOLD: On most policy issues, no.
5	THE WITNESS: Media Strategies & Research
6	is the media buyer.
7	BY MR. SCHWARZ:
8	Q Now we are talking about not this
9	particular ad but in general. Sometimes in
10	connection with ads, do you get the Peter Hart, or
11	what is the name of his organization?
12	A There are various people, but Geoff Garin
13	is probably the person who is the lead person.
14	Q You get someone at Peter Hart's
15	organization to look at ads?
16	A Sometimes. Actually, somewhat rarely.
17	Q When they do look at them, do they provide
18	you information that well, what do they do for
19	you?
20	A Well, sometimes, you know, they are just
21	another point of view at saying I think you are
22	making the right point about this, I think you are
23	not making the right point about this issue. I
24	think you are clear or not clear.
25	You know, I mean, they have done

1	CONFIDENTIAL - DENISE MITCHELL
2	research for us from late 1995, since I was first
3	with the AFL-CIO, and they do everything from
4	they have done research around what issues are most
5	important to working people to if we are going to
6	try to persuade people on an issue, China permanent
7	normal trade regulations, how can we best you
8	know, what are the most persuasive arguments and
9	then what presentation is the most credible.
10	One of the projects they did for us
11	in, I believe, early 1996 was a project where
12	they where we didn't have any ads that I will
13	recall, but we had people doing little
14	presentations, little speeches in a way on video
15	that we showed to dial groups and said to them, what
16	do you like about this, what do you not like about
17	this, what do you not find believable.
18	And out of that they developed for us
19	sort of ten rules for communications and that had
20	more to do with the field campaign and workplace
21	leaflets.
22	But, you know, I consider them people
23	that sometimes bring something to the table on
24	understanding how to best communicate about working
25	family issues because they have been involved.

1	CONFIDENTIAL - DENISE MITCHELL
2	Q And did the Peter Hart organization or
3	Geoff Garin in that organization, had they worked
4	for the AFL before you came?
5	A I believe the answer is yes. Yes.
6	Q But you wanted to continue with them?
7	A I did continue.
8	Q And you have continued with them from late
9	1995 to date, correct?
10	A That is correct.
11	Q And you
12	A We work with other pollsters as well.
13	Q Which other pollsters do you work with?
14	A We have done some work with Mark Mellman.
15	We have done work with Celinda Lake. I'm probably
16	forgetting some.
17	We're currently doing some work with
18	Hamilton Beattie.
19	MR. GOLD: If it is current and post 2000.
20	MR. SCHWARZ: I intentionally did ask if
21	they continued with Peter Hart from now.
22	MR. GOLD: Fine.
23	MR. SCHWARZ: I had a reason. I think
24	that's relevant.
25	BY MR. SCHWARZ:

1	CONFIDENTIAL - DENISE MITCHELL
2	Q Mr. Garin, was he selected for you, or did
3	you select him or how did you start working with
4	Mr. Garin, which started in either '95 or '96?
5	A Well, he had been doing work for the
6	AFL-CIO in 1995. He had done a project in
7	particular, I recall, on Social Security and
8	Medicare, which was one of the issues that was under
9	attack by the
10	Q Gingrich Congress?
11	A The Gingrich Congress.
12	So he had done that project for the
13	AFL-CIO.
14	You know, I can't really remember if
15	I already knew him. Oh, sure, I did because he had
16	done work for the Service Employees Union.
17	Q For the SEIU?
18	A For the SEIU, right. So I knew him from
19	that.
20	Q Okay. And have you been satisfied with
21	the work of the Hart group in general and Mr. Garin
22	in particular?
23	A You know, they do very good work. I don't
24	always agree with every conclusion they draw or bit
25	of analysis they provide, but I believe they are

l l	
1	CONFIDENTIAL - DENISE MITCHELL
2	smart.
3	Q I want to go back. We were talking
4	generally then.
5	I now want to go back to the Spencer
6	Abraham ad that we have viewed and looked at a
7	script for.
8	Who decided to go back and run an ad
9	that showed Spencer Abraham taking, quotes, wrong
10	positions? I'm using the word "wrong" because you
11	and I finally agreed on that word.
12	A You mean on this particular formulation?
13	Q Yes. Who decided to run an ad in
14	October 2000 that would show Spencer Abraham taking
15	certain, quote, wrong positions?
16	A At the end of the day, I did. We had run
17	previous ads on his record. This wasn't the first
18	ad we ran, right.
19	Q Right. And did you consult with anybody
20	else at the AFL-CIO about the decision to run an ad
21	showing Spencer Abraham taking, quote, wrong
22	positions?
23	A I don't have the specifics in this case.
24	I likely did, but I
25	Q You likely did?

1	CONFIDENTIAL - DENISE MITCHELL
2	A I mean, I likely did because I try to be
3	collaborative, but I don't remember.
4	Q Would you have talked with Mr. Sweeney
5	about the decision to run an ad on Abraham?
6	MR. GOLD: Are you asking her if she did,
7	does she recall it? When you say "would you
8	have," I'm really troubled by the formulation.
9	MR. SCHWARZ: That's fair.
LO	BY MR. SCHWARZ:
11	Q Given your practice, is it likely you did
12	tell Mr. Sweeney that you were going to run an ad
13	that showed Mr. Abraham taking a, quotes, wrong
14	position?
15	A It is not very likely.
16	Q You have agreed previously that you did
17	run some ads suggesting that Mr. Bush candidate
18	Bush took certain wrong positions, correct any
19	time you want a break
20	MR. TRISTER: That is what I'm asking.
21	MR. SCHWARZ: You want a break, Mike?
22	MR. TRISTER: I always want a break, but
23	if you are switching directions, maybe now is a
24	good point.
25	MR. GOLD: Five minutes, that would be

1	CONFIDENTIAL - DENISE MITCHELL
2	good.
3	THE WITNESS: That's fine.
4	(Brief recess.)
5	BY MR. SCHWARZ:
6	Q Now, you, Ms. Mitchell, are now not am
7	I correct, that you are not responsible for any ads
8	that the AFL-CIO might run that end up by saying
9	vote for a candidate?
10	A That is right.
11	Q For that, you are not responsible?
12	A I'm not. I mean, I don't I don't
13	recall any such ads.
14	Q And if those ads are run by the AFL-CIO,
15	would another department run them or would your
16	department run them?
17	A You know, we
18	MR. GOLD: You can answer, but go
19	ahead. Answer.
20	MR. SCHWARZ: Your confusion is fair.
21	MR. GOLD: Right. Let me say it. It is a
22	hypothetical question because during this
23	period of time the AFL-CIO has never run such
24	an ad. The AFL-CIO hasn't, nor has
25	MR. TRISTER: If you know of one

ſ	
1	CONFIDENTIAL - DENISE MITCHELL
2	MR. SCHWARZ: I don't.
3	MR. GOLD: Please tell us.
4	BY MR. SCHWARZ:
5	Q I still want to ask you a general
6	question.
7	You know that still people run ads
8	some organizations run ads that end up by saying
9	vote for somebody?
10	A Correct.
11	Q Where do you live? I don't care exactly.
12	A In D.C.
13	Q So do you ever see ads that end up saying
14	vote for?
15	A Just a little bit. Not a lot. I don't
16	actually watch much television, but I do.
17	Q Television spot ads are usually either 30
18	seconds or 60 seconds, correct?
19	A Correct.
20	Q You have never seen and an that spends all
21	30-seconds saying vote for Jones or an ad that says
22	vote for Smith 120 times, have you?
23	A I don't think so, but I don't remember.
24	Q Such an ad wouldn't be very effective?
25	A You are asking me?

1	CONFIDENTIAL - DENISE MITCHELL
2	Q You, as a citizen, would you find it very
3	effective?
4	A I wouldn't find it very effective.
5	Q And the reason the people that run "vote
6	for" ads that have a message in front of the vote
7	for is they want to use the message to persuade the
8	viewer that the "vote for" message makes sense,
9	correct?
10	A No, I mean, I believe they those ads
11	that would be on behalf of a candidate might be
12	trying to build name recognition for that candidate,
13	you know. I would imagine they would have but
14	they would essentially be aimed at influence.
15	Q And when groups have you ever seen an
16	ad run by the PAC of a group shortly before an
17	election that ends up saying "vote for"?
18	A I can't say that I can recall a specific
19	one.
20	Q Then I don't have to exhaust your thinking
21	on that subject.
22	So you did agree very early that the
23	AFL-CIO ran certain ads during the 60 days before
24	the 2000 election that pointed out, to use your
25	terminology, wrong positions taken by George Bush,

1	CONFIDENTIAL - DENISE MITCHELL
2	correct?
3	MR. GOLD: I don't think certainly with
4	Abraham, but I think with Bush you never talked
5	in those terms in your question. That was
6	early on in the deposition.
7	MR. SCHWARZ: That is fair, but I would
8	have thought she would use the same expression.
9	BY MR. SCHWARZ:
10	Q Let me ask you the direct question. Did
11	the AFL-CIO run ads in the 60 days prior to the 2000
12	election that pointed out certain, quote, wrong
13	positions, taken by candidate Bush?
14	A I wouldn't use the exact same term because
15	when we were talking about a specific vote and I was
16	referring to a voting record where we literally say
17	this is the right vote, this is the wrong vote,
18	because being for something or being against
19	something is not so clear, but what we did do in the
20	case of George Bush is point out his record on a
21	couple of the issues that we had been very active
22	on.
23	Q And did you use words like "false" about a
24	position taken by Mr. Bush, didn't you?
25	A I'm not remembering the specific. I do

1	CONFIDENTIAL - DENISE MITCHELL
2	remember on the Patient Bill of Rights he had made a
3	statement in the debate that misrepresented his
4	record on an issue.
5	Q And if I say to you that your ad said that
6	position was, quotes, absolutely false, would that
7	ring a bell with you?
8	MR. GOLD: What position are you referring
9	to?
10	MR. SCHWARZ: The position she referred to
11	about the Patients' Bill of Rights.
12	THE WITNESS: I don't remember
13	specifically. But would that have been that
14	sounds more like maybe something someone would
15	have said as opposed to announcer copy, but
16	BY MR. SCHWARZ:
17	Q Does that make a difference for you? When
18	you run an ad, what is the difference in your mind
19	between whether it is, quote, announcer copy, and
20	words that someone says?
21	A Well, I think as we are pointing out
22	somebody's record on an issue, it goes back to the
23	question of documenting and being providing
24	credible information which we think people expect of
25	us, that it matters if somebody who was involved in

1 CONFIDENTIAL - DENISE MITCHELL 2 a particular debate in Texas, for instance, said 3 that as opposed to our just sort of making, you 4 know, what might seem like a value judgment. 5 Our goal was to point out the 6 discrepancy in what he had said in the record and to 7 raise attention to the issue in a way that would 8 provide information to viewers and also impact the 9 candidates who were then going to be elected 10 officials, at least one of them, and have them 11 understand that when you say you are for something, 12 you better be prepared to be for it and make a 13 change and positively influence peoples' lives. 14 Patients' Bill of Rights specifically 15 had been debated for a period of years and votes in the House and Senate, gone to conference. 16 17 gone back to another vote, I believe, by then. 18 And we thought it was really -- would be really useful to send a message to lawmakers that 19 20 if you equivocate about your record, you don't just 21 get a pass, that you need to be for a real Patients' 22 Bill of Rights because there will be public 23 attention to how in fact you act. 24 Let's just test that in the following way: 25 Had Mr. Gore said things in his political life that

1	CONFIDENTIAL - DENISE MITCHELL
2	the AFL-CIO disagreed with?
3	A I'm sure.
4	Q You didn't run any ads during the 60 days
5	before the 2000 election that pointed out that
6	Mr. Gore had taken certain positions that you
7	disagreed with, did you?
8	A We didn't. I don't remember any issues
9	being really prominent that we disagreed with during
10	that period of time.
11	Q What states did you run ads that dealt
L2	with Mr. Bush in?
13	A We ran them in states that would be
14	competitive for the presidential election, so under
15	the same premise that I mentioned before, which is,
16	you know, if you are going to impact the behavior of
17	somebody, you are not going to do it someplace where
18	it doesn't matter to them.
19	And there is hardly a better time to
20	raise the focus on an issue than during an election
21	period.
22	And, you know, if you follow that
23	through, then it has to be a place where there is in
24	fact a real contest.
25	Q And how did you determine which were the

1	CONFIDENTIAL - DENISE MITCHELL
2	races in which you thought Bush and Gore were
3	engaged in close what states where they were
4	engaged in close races?
5	A You know, I don't remember the specifics,
6	but I think it was fairly common knowledge, and I
7	would have relied on the same sources that I
8	mentioned before.
9	Q Did you make the decisions on which states
10	to run the Bush ads in?
11	A I did.
12	Q Did you have any expectation as to the
13	impact on viewers of the ads that you ran with
14	respect to Mr. Bush in the 60 days before the 2000
15	election?
16	A You know, I believed it would give them
17	information. I you know, which was always one of
18	our goals, because in focus groups and work we had
19	done, they said they were really hungry for
20	information.
21	I believe that it would make them
22	think that sort of civic participation is important
23	because, in fact, issues are debated that affect
24	their lives every day and it is a healthy way, not
25	only in the immediate, but in the months to follow,

1	CONFIDENTIAL - DENISE MITCHELL
2	in the future, and I believed it would impact the
3	candidates themselves.
4	Q Are you telling us that you didn't care at
5	all whether the ads you ran with respect to Mr. Bush
6	would impact the way people voted in the election in
7	November 2000?
8	That is a yes or no question.
9	A I think that
10	Q It is a yes or no question.
11	MR. GOLD: It is a yes or no question if
12	she can answer it yes or no.
13	BY MR. SCHWARZ:
14	Q If you can't answer that question yes or
15	no, tell me you can't answer it yes or no.
16	Otherwise, answer it yes or no.
17	A Do you want to repeat it?
18	(The Reporter read the record as follows:)
19	Question: "Are you telling us that you didn't
20	care at all whether the ads you ran with respect to Mr.
21	Bush would impact the way people voted in the election in
22	November 2000?"
23	BY MR. SCHWARZ:
24	Q Just say yes, no or not able to answer it
25	ves or no.

1	CONFIDENTIAL - DENISE MITCHELL
2	A I can say that is one of the reasons that
3	I would care that people would look at the
4	information and make a judgment based on that.
5	Q And you were hoping they would make a
6	judgment to vote against candidate Bush, correct?
7	A Those ads had multiple purposes.
8	Q I'm not questioning your testimony right
9	now that it had multiple purposes.
LO	But my question is, were you hoping
1	among other things that those ads would cause people
L2	to vote against candidate Bush?
L3	A I'm not sure I thought about it in that
L 4	sort of way, but I think that would logically have
L5	been one of the things I would have
L6	Q Hoped for?
17	A Hoped for.
18	Q By the time of the campaign for the 2000
19	election, the AFL-CIO had acquired an ability to do
20	tracking, correct?
21	A I believe. I believe the AFL-CIO had done
22	tracking as long as I have been at the AFL-CIO.
23	Q Well, tell me what kind of tracking the
24	AFL-CIO has done.
25	A You know, I don't actually oversee that.

1	CONFIDENTIAL - DENISE MITCHELL
2	That is done out of the political department.
3	Q Which department?
4	A Done out of the political department.
5	Q Okay.
6	A So I only have the slightest knowledge of
7	it, and I know in 1996 through 1998, I specifically
8	didn't see that tracking polling.
9	Q Did you see it in 2000?
10	A I didn't. I didn't. I did not. You
	know, maybe by then we had established our patterns,
11	
12	but I didn't.
13	Q Did anybody from the political department
14	tell you about any of the tracking they were doing
15	in 2000?
16	A No, and I don't even know I mean, I
17	don't recall that they did. I don't even know
18	that I don't know for sure what we did.
19	I mean, a lot of our research is done
20	by our political department is done tracking union
21	members, and I don't actually know if it went beyond
22	that in 2000.
23	Q Okay.
24	MR. SCHWARZ: Let's play the two ads if we
25	can. I would like to start with the one that

1	CONFIDENTIAL - DENISE MITCHELL
2	ran earlier, maybe you can't, but I would like
3	to start with that track.
4	And why don't you say what track it is, if
5	you are able to do that. If you are not, just
6	do the two Bush ads whether or not they are in
7	the order they were run.
8	MR. GOLD: Is that still on that first
9	tape?
10	MR. SCHWARZ: Yes. Have you designated
11	all your tapes as trial exhibits?
12	MR. GOLD: Yes, including right, even
13	in odd numbered years. We designated all of
14	them.
15	MR. SCHWARZ: So the Court can spend
16	well.
17	MR. GOLD: This is exit one, track three.
18	MR. SCHWARZ: It is not track three.
19	MS. ISPAHANI: It is track five.
20	(The tape was played.)
21	"George Bush promised us a retirement fund
22	and then he went and raided it because of other
23	things. Now George W. Bush says he will
24	protect Social Security by pushing a massive
25	tax cut, but studies show Bush's plan would

1	CONFIDENTIAL - DENISE MITCHELL
2	lead to benefit cuts and increase in the
3	retirement age or both being reduced or
4	abolished. George Bush broke his promise to
5	the people of Texas."
6	MR. SCHWARZ: Let's stop there.
7	BY MR. SCHWARZ:
8	Q Do you recognize that ad as one that you
9	ran?
LO	A Yes.
11	Q And the transcript won't show it, but all
12	of the audio comes from someone who is identified on
13	the video as Mr. Jennings, a history teacher in
14	Texas?
15	A Correct.
16	Q Except for the announcer who states the
17	words, "Now George Bush says he will protect Social
18	Security while pushing a massive tax cut, but
19	studies show Bush's plan would lead to benefit cuts
20	and increase in the retirement age or both, close
21	quotes, just to have that clear.
22	Now, how was Mr. Jennings selected?
23	MR. GOLD: Wait a second. You did an
24	excerpt of the ad and you read the text of it.
25	Do we have the text of it?

ſ	
1	CONFIDENTIAL - DENISE MITCHELL
2	MR. SCHWARZ: I was reading from the CMAG
3	text.
4	MR. GOLD: Why can't we see the whole ad?
5	MR. SCHWARZ: We did. We saw absolutely
6	the whole ad. I was just because the
7	transcript would not show that there are two
8	different people speaking. I was just
9	clarifying that.
10	MR. GOLD: Okay. It was a little
11	confusing because we weren't dealing with the
12	transcript but dealing with the ad, but go
13	ahead.
14	MR. SCHWARZ: I meant the transcript she
15	is typing.
16	MR. GOLD: I see. I see.
17	MR. SCHWARZ: Okay.
18	BY MR. SCHWARZ:
19	Q Now, if I told you that was run in
20	September, would you have any reason to doubt that?
21	A No.
22	Q Now I will show you an ad that was run
23	between October 25 and November 6, in other words,
24	the day of or the day before the election.
25	And if you could run that, Laleh, and

1	CONFIDENTIAL - DENISE MITCHELL
2	say what track it is on to help our colleagues.
3	MS. ISPAHANI: It is seven.
4	BY MR. SCHWARZ:
5	Q You see the date, October 24, and that
6	would convey, you said before, but that is the day
7	it was filmed or what?
8	A The day the final editing was done in all
9	likelihood.
10	MR. SCHWARZ: Go ahead, Laleh.
11	(The tape was played.)
12	"When Governor Bush said during the
13	debate that he brought people together to pass the
14	Patients' Bill of Rights, he knew in his heart that
15	that was absolutely false.
16	Nurses worked long and hard to pass
17	this legislation and hold the HMOs accountable for
18	denying medical care to people.
19	He fought it every step of the way.
20	His constituency is the insurance industry. That is
21	why he voted that way."
22	BY MR. SCHWARZ:
23	Q Okay. Who found Mr. Jennings and the
24	woman who I think is identified as Ms. Ingles,
25	I-N-G-L-E-S in Texas? Who found those two people?

1	CONFIDENTIAL - DENISE MITCHELL
2	A Ms. Jennings was found through our Texas
3	State Federation and then his union, which is the
4	Texas teachers.
5	The nurse, I believe, was found
6	through the American Nurses' Association and some
7	inquiries through that.
8	Q Did you pick
9	MR. GOLD: I barely caught the end of what
10	you said. I didn't hear it.
11	BY MR. SCHWARZ:
12	Q Go back again. The nurse was found
13	through the American Nurses Association?
14	A Nurse's association.
15	MR. SCHWARZ: Was that the end?
16	MR. GOLD: I thought you said something
17	after that.
18	THE WITNESS: I probably
19	THE REPORTER: I have "some inquiries
20	through that."
21	MR. GOLD: Fine, I didn't hear that. Some
22	inquiries through that.
23	BY MR. SCHWARZ:
24	Q So who communicated between the AFL-CIO
25	and the American Nurses' Association?

I	' '
1	CONFIDENTIAL - DENISE MITCHELL
2	A I called an arm of the American Nurses
3	Association, the United American Nurses, and they
4	called their Texas chapter, and I believe they
5	identified a few people who had been active in that
6	Patients' Bill of Right debate in Texas.
7	Q And then did you see the nurse before she
8	was on the ad?
9	A I didn't.
LO	Q Did anybody see her?
11	A The day they went
L2	MR. SCHWARZ: That is a stupid question.
L3	BY MR. SCHWARZ:
L4	Q As far as you know, did anybody in
L5	connection with the AFL-CIO or your ad agency see
16	her?
17	A I believe they just saw her I believe
18	we talked to her on the phone but had not seen her
19	in person before we went to interview her on film.
20	Q Did they interview people other than
21	Jennings and the nurse?
22	A I believe they interviewed a doctor.
23	Although, I'm not sure. I know we were identifying
24	people who were actively involved, doctors and
25	nurses. I can't remember if we actually interviewed

1	CONFIDENTIAL - DENISE MITCHELL
2	anyone else.
3	Q And
4	A We might have.
5	Q And in those interviews, was film taken of
6	the interview before the final film on the screen?
7	A Well, you would tape an interview, right,
8	and then use parts of it.
9	Q And did you look at the interviews, the
LO	Jennings one and the nurse and the doctor and make
11	the choice as to, A, what people to feature and, B,
L2	what words of theirs to choose?
L3	A I relied primarily on the guidance of the
L 4	agency that had
L5	Q The Axelrod?
L6	A Axelrod, uh-huh.
L7	Q Now, when you made your first telephone
18	call, I think you said it was a telephone call to
L9	the American Nurses Association?
20	A Uh-huh.
21	Q What did you say to them?
22	A I said to them that in the debates the
23	patients talked about the Patients' Bill of Rights
24	and the record in Texas, and we think it would be
25	appropriate, valuable to have someone who was

1	CONFIDENTIAL - DENISE MITCHELL
2	actually involved in that be interviewed and be part
3	of a television ad.
4	Q Okay. Now, let's talk about another
5	subject relating to locations.
6	You told us how you picked the states
7	in which these ads involving Mr. Bush were run?
8	A Uh-huh.
9	Q Correct?
.0	A Correct.
.1	Q Did you run ads in every single television
.2	market in each of those states, or did you select
.3	certain markets within the states?
4	A I don't remember the specific instance.
15	But we often select primarily based on budget.
16	So you know, the our media
L 7	buyer I will say we want to run ads in
L 8	Pennsylvania, you know, and Michigan or something
L9	and, you know, so I need a budget for that.
20	And he might send me a budget back
21	that includes rates by market as well as what
22	percentage of this budget is reached by date and I
23	
	make decisions based on a budget basis.
24	Q Do you take any factors into account other
25	than deciding what to use or to put your ads on in

1	CONFIDENTIAL - DENISE MITCHELL
2	particular states?
3	A The reach of the market which, you know,
4	showing what is cost effective.
5	Q If I told you that in the Michigan ads you
6	ran them in Detroit, Flint and Lansing, would you
7	accept that for the purpose of my questioning?
8	A If you said that. Yeah, I mean
9	Q It is what the data shows.
10	MR. GOLD: Which data is that?
11	MR. SCHWARZ: Both CMAG and your invoices.
12	BY MR. SCHWARZ:
13	Q Sort of taking as a given you ran them in
14	those three media markets, why did you pick Detroit
15	and why did you pick Flint and why did you pick
16	Lansing?
17	A I can't say that I remember really
18	specifically.
19	I will say that Detroit is the
20	biggest media market in the state. To say that you
21	are going to air ads in Michigan and not be in
22	Detroit would be to make a decision not to do
23	Detroit. The decision wouldn't be to do Detroit.
24	Similarly with Lansing, it has a big
25	reach. There are actually not a lot of television

1	CONFIDENTIAL - DENISE MITCHELL
2	markets in Michigan, and Flint, as I recall so
3	each is a segment of the state that isn't reached by
4	those and a segment where there are a lot of union
5	members and working people.
6	Q There are some stations in Michigan that
7	reach primarily rural voters, aren't there?
8	A Not many.
9	Q But there are some?
10	A There could very well be.
11	Q And you didn't run on those?
12	A They don't reach very many voters.
13	MR. SCHWARZ: Could I hear back that last
14	answer. Can I just hear back that last answer.
15	(The Reporter read the last answer.)
16	BY MR. SCHWARZ:
17	Q Am I correct that the number of voters
18	your ads would reach is a criteria you took into
19	account in deciding where to run your ads? Isn't
20	that what you just said?
21	MR. GOLD: The Bush ads, you are talking
22	about the Bush ads?
23	MR. SCHWARZ: Take the Bush ads.
24	MR. GOLD: Well, I want to be clear that
25	she understands the question you are asking

1	CONFIDENTIAL - DENISE MITCHELL
2	her.
3	You are talking about the three media
4	markets, and I want to make sure you are trying
5	to generalize from the question.
6	THE WITNESS: So the Bush ads. Yeah, I
7	did use the word "voters." I could use the
8	word "viewers." The numbers I get back from
9	our media buyers are viewers.
10	BY MR. SCHWARZ:
11	Q Okay. Picking up on your counsel's
12	observations, when you were deciding which media
13	markets to cover for Spencer Abraham, you followed
14	the same you made the same choices, didn't you?
15	A I don't recall.
16	Q Now let's talk for a minute about ads that
17	you ran in the 60 days prior to the 2000 election
18	that mentioned House candidates. Okay?
19	A Okay.
20	Q I want that to be the universe.
21	A Okay.
22	Q Who do you remember focusing on who was
23	running for the House in 2000?
24	A You know, I don't actually remember the
25	list. That was a group of incumbent lawmakers. I

, [CONFIDENTAL DENICE MITCHELL
1	CONFIDENTIAL - DENISE MITCHELL
2	don't remember the list.
3	Q They were all Republican incumbents,
4	correct?
5	A I don't really remember.
6	Q Do you have anything in your mind that
7	would suggest to you that you ran any ad in 2000
8	that was focused on a Democratic incumbent?
9	MR. GOLD: House for the whole year?
10	MR. SCHWARZ: During the 60 days.
11	THE WITNESS: I don't remember that.
12	BY MR. SCHWARZ:
13	Q If I gave you certain names and asked
14	you why don't I do that.
15	A Okay.
16	Q Do you remember that you ran ads that were
17	focused on a Mr. Dickey who was a House member in
18	Arkansas?
19	MR. GOLD: Object to the form. When you
20	say "focused on," you mean referred to him by
21	name?
22	MR. SCHWARZ: I don't care.
23	MR. GOLD: Let's use refer.
24	MR. SCHWARZ: Refer is fine.
25	MR. GOLD: Okay.

1	CONFIDENTIAL - DENISE MITCHELL
2	THE WITNESS: That sounds familiar, but I
3	have just you know, we have run ads that
4	mentioned Mr. Dickey other years. And I don't
5	remember specifically that he was
6	BY MR. SCHWARZ:
7	Q Picking another name, a woman from
8	Kentucky whose last name is Northup, you ran ads in
9	2000 that referred to her, correct?
10	A We might very well have. I don't remember
11	the specifics.
12	Q You had also run ads that referred to her
13	in earlier years, correct?
14	A Probably in almost every year.
15	Q Yeah, and she had been re-elected in '96,
16	correct?
17	A I don't know when she first was elected.
18	Q If I tell you she was elected and
19	re-elected in '96, would you have any reason to
20	doubt that?
21	A No. Oh, no.
22	MR. GOLD: Which is it? You mean elected
23	or re-elected in '96?
24	MR. SCHWARZ: I think she was re-elected
25	in '96.

ſ	
1	CONFIDENTIAL - DENISE MITCHELL
2	BY MR. SCHWARZ:
3	Q And in '98, you have no reason to doubt it
4	if I told you that?
5	A No.
6	Q You had run ads focused on her in both
7	those years, correct?
8	A Ads that referred to her.
9	MR. GOLD: Again, object to the form.
10	Thank you.
11	BY MR. SCHWARZ:
12	Q And those ads had no impact whatsoever in
13	changing any of their positions on issues you cared
14	about, had they?
15	A I believe there had been some instances
16	where she tempered her votes.
17	Q And you were still going after her in 2000
18	despite that, correct?
19	MR. GOLD: Object to the form. "Going
20	after" is your characterization.
21	MR. SCHWARZ: It is my question.
22	MR. GOLD: Fine. You can answer, if you
23	know.
24	THE WITNESS: We ran ads that referred to
25	her record on an issue.

1	CONFIDENTIAL - DENISE MITCHELL
2	BY MR. SCHWARZ:
3	Q Okay. Did you run ads in 2000 that
4	referred to a Mr. Shaw in Florida?
5	A I just saw one scoot by on the screen, but
6	I wouldn't have remembered otherwise.
7	Q Would you say the best way to determine
8	whether you had run ads referring to these people
9	earlier would be to look at your records as opposed
.0	to extracting it from your memory?
1	A Yes.
12	Q Let me ask you a general question about
.3	the ads that referred to House members in the last
4	60 days before the election in 2000.
L5	Were you aware, did you know that all
L6	of those ads were run in close races? Just yes or
L7	no.
18	A I don't remember. As I have said, that
L9	would have been one of the criterion, but it might
20	not have been the only criterion, and I wouldn't be
21	able to say that all of them were such.
22	Q As you sit here today, can you think of
23	any ad that you ran, that the AFL-CIO ran in the 60
24	days before the 2000 election or the 60 days before
25	the 1998 election or the 60 days before the 1996

1	
1	CONFIDENTIAL - DENISE MITCHELL
2	Q And he took office in the fall of 1995?
3	A He took office immediately upon election,
4	October 25th.
5	Q And in 1996 the AFL-CIO ran the biggest
6	broadcast ad program they have ever run in their
7	history; is that correct?
8	A It was bigger, but in other ways did not
9	depart from what had happened in 1995.
10	Q But was it the biggest you have ever run
11	in your history, the ads that the AFL-CIO ran in
12	1996?
13	MR. GOLD: When you say
14	BY MR. SCHWARZ:
15	Q When I say "history," I mean history to
16	date.
17	MR. GOLD: When you say "biggest," in what
18	sense.
19	MR. SCHWARZ: Let's say in terms of
20	dollars.
21	THE WITNESS: I think that is fair. There
22	were some previous ad initiatives that were
23	large dollars for their time period, but I
24	don't believe they were equal to this amount of
25	dollars.

1	CONFIDENTIAL - DENISE MITCHELL
2	BY MR. SCHWARZ:
3	Q And in '98 and 2000, the dollars you spent
4	were less than the dollars you spent in '96,
5	correct?
6	A Correct.
7	Q And again, talking in broad generalities
8	first, was it your understanding in 1996 that
9	political commentators believed that the Democrats
0	had a better chance of recapturing the House than
.1	they did at recapturing the Senate.
2	A I believe that is the case.
L3	Q And indeed, Mr. Sweeney said that in
L 4	communications with your executive council, didn't
L5	he?
L6	A I can't say that I specifically recall,
L 7	but I am aware that, you know, in general, you know,
L8	he talked about the elections and the possibility of
19	retaking the House.
20	Q I lost your voice. Maybe she has it. If
21	she does, that's good enough.
22	(The Reporter read the last answer.)
23	BY MR. SCHWARZ:
24	Q And in 1996, in terms of dollars, I'm now
25	focused on the 60 days in front of the election, in

1	CONFIDENTIAL - DENISE MITCHELL
2	terms of dollars spent by the AFL-CIO on broadcast
3	advertising, the substantial majority of that money
4	was spent on ads that mentioned members of the
5	House; is that correct?
6	A In the 60 days?
7	Q Yes.
8	A Prior to the election?
9	Q Yes.
10	A Yes.
11	Q And again, I'm doing general things about
12	'96, and then I will come back more specifically.
13	And in the 1996 election did the
14	AFL-CIO mention let me ask you, approximately how
15	many House members were mentioned in AFL-CIO ads in
16	the 60 days prior to the election of 1996,
17	approximately?
18	A I don't remember.
19	Q And if I asked you that question and did
20	not limit it to the 60 days but just asked about
21	1996, would you have a number
22	A I wouldn't have a firm number.
23	Q Would you have any number in your mind?
24	A Not really. I mean, I think that we we
25	ran a lot of different types of ads on a lot of

1	CONFIDENTIAL - DENISE MITCHELL
2	different issues and we would we might normally
3	sort of budget for having 20 to 25 members of
4	Congress referred to in ads, but we would add people
5	and drop people, depending on the issue.
6	So I suspect that in the course of
7	the year, the number was, you know, more than that.
8	Q Would a number like 70 sound right to you?
9	A That sounds high to me.
10	Q Sounds high to you?
11	A (Nods head.)
12	Q And do you remember what polling was done
13	in 1996 to help you formulate your messages?
14	A I remember that we did focus groups that I
15	referred to earlier on sort of effective
16	presentation of messages.
17	I believe we did some research on
18	what issues were most important to working families
19	as, you know, as we were formulating our plans for
20	the year, but I actually can't say that
21	specifically.
22	Q And again, referring to 1996 and more
23	generally, were you aware that the Republican party
24	counter attacked with respect to the ads that the
25	AFL-CIO was running?

1	CONFIDENTIAL - DENISE MITCHELL
2	A No. I actually I know there were some
3	counter attacks on some of our messages on Medicare,
4	I remember specifically. I don't remember the
5	Republican party being the sponsor of that.
6	Q Let me come back to the Republican party,
7	but you do remember counter attacks from what source
8	of those messages?
9	A I remember a few different organizational
10	names. I remember at the time I didn't know who
11	they were.
12	Q Which ones do you remember?
13	A Well, I remember maybe Americans For Job
14	Security or something like that or something
15	about I don't know. And I remember The
16	Coalition.
17	Q The Coalition, what was its full name?
18	Would you know the full name of The Coalition?
19	A I don't know.
20	Q If I said The Coalition: Americans
21	Working For Real Change, would that be the coalition
22	you are talking about?
23	A That sounds like it might be. I don't
24	remember.
25	Q And while the name does not reveal

1	CONFIDENTIAL - DENISE MITCHELL
2	anything whatsoever, did you come to have an
3	understanding of who was behind The Coalition:
4	Americans Working For Real Change?
5	A I thought that it was that it raised
6	money from business groups.
7	Q From business corporations, is that what
8	you said?
9	A Yeah, correct.
10	Q And also from business associations like
11	the Chamber of Commerce, did you understand that?
12	A I don't remember whether I understood
13	that.
14	Q Okay. And what, if anything, did you know
15	about Americans For Job Security?
16	A I believe I learned that it had some sort
17	of right wing better known groups behind it and
18	money from those sources.
19	Q Do you think as a citizen that the use of
20	names like Americans For Job Security or The
21	Coalition: Americans Working For Real Change is
22	fair to the American viewing public?
23	A As a citizen? I could see instances it
24	could be misleading. As a person that seeing
25	advertising efforts for the AFL-CIO, I think it is

1	CONFIDENTIAL - DENISE MITCHELL
2	important for people to know who we are when we are
3	delivering broadcast messages, and I think that is
4	an important part of our credibility, but I
5	wouldn't you know, I think there are times where
6	things are a real coalition effort and it is not
7	practical to have the names of dozens of
8	organizations on the screen.
9	Q But you think that now, do you think
LO	the voting public is entitled to know who is backing
L1	a group that is running millions of dollars of ads
12	in connection with a federal election?
L3	MR. GOLD: Is this in connection when
L4	you say "in connection with federal
15	elections"
16	MR. SCHWARZ: I will make it more precise.
17	How did I start my prior question?
18	(The Reporter read the pending question.)
19	BY MR. SCHWARZ:
20	Q Do you think the voting public is entitled
21	to know with respect to broadcast ads that are run
22	in the 60 days prior to a federal election that
23	mention a federal candidate and are spending
24	millions of dollars on those ads, do you think that
25	the voting public is entitled to know who is behind

1	CONFIDENTIAL - DENISE MITCHELL
2	those ads?
3	MR. GOLD: Again, you are asking her as a
4	citizen?
5	THE WITNESS: As a citizen, I will have a
6	hard time remembering the entire question.
7	MR. SCHWARZ: Hear it again. Hear it
8	again.
9	(The Reporter read the pending question.)
10	THE WITNESS: Here is what I think as a
11	citizen: I think it is a good public policy to
12	say who is running. I think the messages have
13	more credibility.
14	I think the public can make their own
15	decisions about what they find credible or not
16	credible, and I think they will I believe
17	and to some extent, based on some of our own
18	focus groups and testing, but not on this
19	specific testing, that they will find more
20	credible messages when they know where they are
21	coming from and when they come from a respected
22	source.
23	As somebody who produces 30-second ads, I
24	can say that sometimes you might have to
25	balance that against what is practical.

25

1	CONFIDENTIAL - DENISE MITCHELL
2	BY MR. SCHWARZ:
3	Q Now, as we have seen of yours, all
4	conclude with either "paid for by the AFL-CIO" or
5	"paid for by the working men and women of the
6	AFL-CIO," correct?
7	A The ones we have seen do, correct.
8	Q To your knowledge, has the AFL-CIO ever
9	run an ad in the 60 days prior to the federal
10	election that refers to a candidate that doesn't
11	reveal that the ad is paid for by the AFL-CIO?
12	A I don't remember an instance of that.
13	Q Would you ever approve of running an ad
14	that is in fact paid for by the AFL-CIO but does not
15	reveal that it is paid for by the AFL-CIO?
16	MR. GOLD: Under any circumstances?
17	MR. SCHWARZ: Under any circumstances.
18	MR. GOLD: I mean, you have asked her
19	why don't you ask her if she has ever done,
20	which is a broader question than what you asked
21	before.
22	You are asking a hypothetical question
23	about something she might do in the future
24	without establishing whether or not she has
25	ever done it in the past.

1	CONFIDENTIAL - DENISE MITCHELL
2	MR. SCHWARZ: I thought I had.
3	MR. GOLD: You limited it to 60 days and a
4	candidate.
5	MR. SCHWARZ: Fair enough.
6	BY MR. SCHWARZ:
7	Q When you have been responsible, do you
8	remember the AFL-CIO ever paying for a broadcast ad
9	but not revealing that they were the entity that had
10	paid for it?
11	A I believe we have been part of coalitions
12	where we paid for the substantial cost of an ad as
13	the coalition partner with more budget where we
14	where the ads were run in the name of the coalition.
15	Q What coalition names can you think of?
16	A Well, I just I remember a Patients'
17	Bill of Rights coalition that had lobby you know,
18	exchanged information and lobbied together on the
19	Patient Bill of Rights.
20	And there was a time they wanted to
21	run an ad that involved a number of groups, I mean a
22	number of groups that were health care groups,
23	women's groups, consumer groups, you know, and such.
24	And they kind of looked to us as the
25	coalition member with the most experience and the

1	CONFIDENTIAL - DENISE MITCHELL
2	most expertise at doing these things, so we
3	shepherded the production and put in a substantial
4	amount of the money, but it would not have been
5	appropriate for us to say those are AFL-CIO ads.
6	Q Yes, but apart from coalition ads
7	A Right.
8	Q you don't know of any instance where
9	the ad was in fact paid for by the AFL-CIO and did
10	not reveal it had been paid for by the AFL-CIO?
11	A I can't recall such an instance.
12	Q Do you remember at all the name of the one
13	that concerned the Patients' Bill of Rights?
14	A I don't remember. I think it might have
15	been called the Patients' Bill of Rights Coalition.
16	Q Can you remember any other coalitions of
17	which the AFL-CIO was a part that ran broadcast ads
18	since you came to the
19	A Any kind of broadcast ads?
20	Q I will start that way and then go
21	narrower.
22	A Okay. I remember a coalition that we were
23	part of that did nonpartisan G-O-V-T radio ads. I
24	believe that was 1998.
2.5	I mean we are part of a well

1	CONFIDENTIAL - DENISE MITCHELL
2	we are part of a coalition on the health care now,
3	although we don't put money into it, and I believe
4	you said where the AFL-CIO put money, but maybe you
5	didn't in your broad question.
6	So I mean, from time to time, we are
7	a part of coalitions that do lobbying together on
8	issues.
9	Q Do you recall any instance where other
LO	than the "get out the vote" ad, which would have
L1	been done in the few days before the election,
L2	correct?
13	A Correct.
L 4	Q Other than that, were any of the other
15	coalitions that you remember and that you have
16	talked about running broadcast ads in the 60 days
17	prior to a federal election?
18	A Not that I recall.
19	Q So these were running ads during this sort
20	of regular legislative calendar or what?
21	A Well, the legislative calendar often
22	extends into the 60-day period. And so so I
23	remember we were doing Patient Bill of Rights ads in
24	1998 in the 60-day period in September, so it would

have been in the 60-day period.

25

1	CONFIDENTIAL - DENISE MITCHELL
2	Q Those were AFL-CIO ads or they were
3	coalition ads?
4	A I don't remember which. I remember some
5	of the Patient Bill of Rights ads were coalition and
6	some were AFL-CIO.
7	Q Okay. We went off on a little bit of a
8	tangent. I was asking you some broad general facts
9	about 1996, and in formulating in any respect,
10	during 1996, did you or as far as you know, anyone
11	else from the AFL-CIO, have conversations with any
12	political party officials about your broadcast ads?
13	A I'm not aware of any.
14	Q And did you have any conversations during
15	1996 with did you or as far as you know, anyone
16	else from AFL-CIO, have any conversations with
17	candidates about broadcast ads?
18	A I would say no.
19	Q I want to make sure I don't have the name
20	wrong. Is Media Strategies & Research the group
21	that we saw on the 2000 ads?
22	A Yes.
23	Q And did you start working with them in
24	1966?
25	MR. GOLD: '96, you mean?

1	CONFIDENTIAL - DENISE MITCHELL
2	MR. SCHWARZ: 1996.
3	THE WITNESS: I started working with them,
4	right, mid year of 1996.
5	BY MR. SCHWARZ:
6	Q And what caused you to start working with
7	them?
8	A Prior to my coming to the AFL-CIO, the
9	AFL-CIO had been working with an agency that did the
10	production and also did the media buying and in
11	thinking about how to manage the process in 1996, I
12	wanted to I felt like we could do the work more
13	efficiently and better and for less money.
14	And I wanted to have an independent
15	media buyer, and Media Strategies & Research had
16	been recommended to me by an acquaintance as people
17	who were sort of thoughtful and sort of not big,
18	sort of horn tooters like a lot of the Washington
19	folks.
20	Q Where are they located?
21	A They are located in Denver, Colorado.
22	So once when they were in town
23	they actually have a D.C. office, but I don't know
24	who is there. I have never dealt with anybody
25	there. It may be an address, for all I know.

_	CONFIDENTIAL - DENISE MITCHELL
2	So once when they came into town they
3	stopped by and told me who they were and I talked to
4	them about doing buying for us.
5	Q Whenever that occasion happened when they
6	met with you, did you have sort of a general
7	discussion with them about what your goals were and
8	what their what their what their ideas were
9	and what their competence was?
LO	A No, I don't we didn't have a long
11	discussion. I think they just sort of stopped by
L2	and sort of introduced themselves to me and dropped
L3	off some information on their company, kind of told
L 4	me what they did, which is media buying. And maybe
15	that's how they went about it.
16	But I remember I was sort of first at
17	the AFL-CIO I was in this tiny office and I think

O And what --

18

19

20

21

22

23

24

25

it was kind of a quick meeting.

A And I discussed rates. I wanted to be clear that they were competent and that they would -- I had done some research into what rates major corporations that were buying advertising were paying, and I was convinced that the AFL-CIO was paying too much, and so I wanted to be sure that we

1	CONFIDENTIAL - DENISE MITCHELL
2	could get a better deal.
3	Q And do you have in your mind any names of
4	people from Media Strategies?
5	A In my mind?
6	Q Yes.
7	A The people I deal with are John Hutchens,
8	and Kyle Osterhout.
9	Q And they have been the people you dealt
10	with from the beginning and are still dealing with?
11	A That is
12	Q And in that question, I'm talking right up
13	to today.
14	MR. SCHWARZ: You can see why I'm doing
15	that. It is not getting into the substance.
16	MR. GOLD: It is fine.
17	BY MR. SCHWARZ:
18	Q Okay. Since you have stayed with them
19	since 1996, I take it you found they were thoughtful
20	and useful people?
21	A The job they do for is a largely
22	ministerial job. We say to them, we want to run an
23	ad in a few weeks about Medicare or whatever and we
24	want to run it in the following places, and they
25	will give me rates and accomplish what needs to be

1	CONFIDENTIAL - DENISE MITCHELL
2	done, sometimes on very short notice, and do it very
3	efficiently, so I and they are pleasant.
4	Q Who was the acquaintance that suggested
5	Media Strategies to you?
6	A Joe Cowart.
7	Q Who?
8	A Cowart.
9	Q Who is Joe Cowart?
10	A He was a consultant who has done
11	independent consulting, sometimes with firms and
12	sometimes not, but also somebody I have known a long
13	time.
14	Q In what context have you known him for a
15	long time?
16	A Well, his wife is an old friend of my
17	husband's.
18	Q Is he a consultant that understands
19	what does he consult in?
20	A You know, I mean, he has advised you
21	know, he has worked for incumbent governors. I
22	mean, it is basically in public policy.
23	He has worked in campaigns, be they
24	campaigns to stop something about sugar cane
25	something in Florida, in the Everglades. You know,

1	CONFIDENTIAL - DENISE MITCHELL
2	just a range of sort of initiative efforts.
3	Q And he has worked in election campaigns,
4	also?
5	A He has worked in election campaigns as
6	well. I think I first met him, I believe, in
7	Georgia when he was working on a highway referendum.
8	Q And was it Joe C-O-W-A-R-T?
9	A That is right.
10	Q Cowart?
11	A Cowart.
12	Q Has he been a person you found sensible in
13	his thinking?
14	A He is not somebody I agree with all the
15	time, so I don't know what you mean by "sensible"
16	exactly.
17	Q How would you characterize him as a
18	A Well, he was very helpful to me at a time
19	when I came to the AFL-CIO and had a whole lot of
20	things to do at once. You know, I have a broad
21	portfolio.
22	Q Go ahead. We can talk and chew gum at the
23	same time.
24	A And it was a really overwhelming time. I
25	mean, there was about a year or two there where it

1	CONFIDENTIAL - DENISE MITCHELL
2	was pretty hard to function even.
3	When Sweeney was first elected, the
4	AFL-CIO didn't even have basic operating structures
5	that we needed, and it was hard to get things done
6	and we had a huge mandate we had given ourselves.
7	So I reached out to somebody I knew
8	who I thought could help me facilitate a process.
9	He was basically a facilitator, and
10	he actually hasn't done any work since then.
11	Q Whatever he did in '96, he was useful to
12	you?
13	A He was helpful. I didn't always agree
14	with him and I remember he made some recommendations
15	that I didn't agree with.
16	And I didn't he was not somebody
17	whose judgment in the end I particularly relied on,
18	but he was very helpful.
19	Q Okay.
20	MR. SCHWARZ: So can you mark as Exhibit 4
21	a document your Bates stamp 415 through 418
22	and it is dated January 24, 1996.
23	(Thereupon, Mitchell Exhibit No. 4 was marked
24	for identification and was attached to the transcript.)
25	BY MR SCHWARZ:

•	— — — — — — — — — — — — — — — — — — —
1	CONFIDENTIAL - DENISE MITCHELL
2	Q Have you seen Mitchell Exhibit 4?
3	A I vaguely remember getting something from
4	them. I haven't seen this in a long time.
5	MR. GOLD: In that case, why don't we
6	MR. SCHWARZ: If you want to read it, you
7	can read the whole thing.
8	MR. GOLD: If you are going to ask
9	questions about this.
10	MR. SCHWARZ: I'm not sure how many I will
11	ask.
12	MR. GOLD: However many you ask
13	MR. SCHWARZ: It is her right to read it.
14	MR. GOLD: If you want to ask her
15	questions on the basis of her not reading it
16	MR. SCHWARZ: That would be hard for me to
17	defend.
18	Let's go off the record and take a
19	five-minute break.
20	(Brief recess.)
21	BY MR. SCHWARZ:
22	Q So did you get this memorandum, Mitchell
23	4?
24	A I remember it.
25	Q Does it refresh your recollection you had

ĺ	
1	CONFIDENTIAL - DENISE MITCHELL
2	met with them as early as January?
3	A Right, that this was in follow up to their
4	stopping by apparently.
5	Q Okay. Did you send any response or reply
6	to Mr.Osterhout or Mr. Hutchens after this memo?
7	A I don't think so.
8	MR. SCHWARZ: I want to now mark as
9	Mitchell Exhibit 5 an article from The
10	Washington Post dated January 25th, 1996.
11	(Off-the-record discussion.)
12	MR. TRISTER: This is not Bates
13	MR. SCHWARZ: Not produced by you.
14	MR. TRISTER: Okay.
15	(Thereupon, Mitchell Exhibit No. 5 was marked
16	for identification and was attached to the transcript.)
17	BY MR. SCHWARZ:
18	Q Tell me when you are ready. Did you
19	see
20	A Okay.
21	Q Did you see this article when it came out?
22	A I did.
23	Q Do you know Mr. Swoboda?
24	A I do.
25	Q Did you speak to Mr. Swoboda about this?

1	CONFIDENTIAL - DENISE MITCHELL
2	A This article came the day after a meeting
3	the AFL-CIO had where there was a little press
4	briefing.
5	Q The meeting was the meeting of the
6	executive council?
7	A Right. Right. And Frank Swoboda was
8	there.
9	Q He was there?
10	A He was there as a reporter who was at the
11	press briefing.
12	Q Did you participate in the press briefing?
13	A I was there, yeah.
14	Q Did you say anything?
15	A I don't usually. I'm not usually the
16	spokesperson of those things.
17	Q Did you speak to Mr. Swoboda either before
18	or after the meeting and before this article came
19	out?
20	A I wouldn't really remember that. A
21	reporter that is working on an article might call
22	and ask some question, but unlikely.
23	Q Were you identified at the press event
24	that occurred?
25	A Identified in what way?

1	CONFIDENTIAL - DENISE MITCHELL
2	Q Who you were and what your
3	responsibilities were?
4	A I might have very well introduced myself.
5	I might have introduced John Sweeney. I don't
6	really remember that.
7	I remember that we were introducing
8	our new organizing director and his deputy and lying
9	out a range of things showing that John Sweeney was
10	hitting ground running as the president of the
11	AFL-CIO.
12	Q Had you known Mr. Swoboda before this
13	article?
14	A He had been a labor reporter. He has
15	since retired, but he had been a labor reporter for
16	a number of years.
17	Q What was his reputation?
18	A His reputation was actually as sort of
19	being business oriented and sort of nice guy
20	personally but a bit lazy as a reporter.
21	Q "Lazy," you said?
22	A Lazy as a reporter. I shouldn't have said
23	that, right?
24	MR. GOLD: No.
25	THE WITNESS: We called him an armchair

1	CONFIDENTIAL - DENISE MITCHELL
2	reporter. He would not work very hard to cover
3	something well.
4	BY MR. SCHWARZ:
5	Q He would come to a meeting and write down
6	what he heard and report it, doing the sort of
7	investigative reporting that some other people do?
8	A I wouldn't use the word "investigative."
9	That wasn't what I was referring to, but sort of
10	digging in to get facts, you know.
11	I felt like he always sort of put
12	things through a lens that was like, oh, this makes
13	a Washington story. And I mean, with any reporter,
14	you don't have the favor from them of having them
15	write what you think is important, right? They put
16	it through the lens of what they think is important
17	or what their editor thinks is important, so rarely
18	would they represent what you said to them. They
19	would put it through some lens of their own.
20	Q Did you ever tell Mr. Swoboda there was
21	anything in this article that you thought was
22	inaccurate?
23	A You know, I probably called him the next
24	day because I remember seeing this story in The
2 E	Washington Dogt and going what? You know this

1	
1	CONFIDENTIAL - DENISE MITCHELL
2	sounds like a bunch of chest-beating crazy people.
3	And I remember saying that to our
4	chief of staff, you know, being a little apologetic
5	that a story like this which just sounded a little
6	overdrawn in terms of, you know, we are going to
7	organize a million new members, we are going to
8	and I remember the chief of staff laughing,
9	chuckling and saying, you know, at least they are
LO	writing about us now.
11	So you don't get it both ways but,
12	you know, they look at what they think is the most
13	sensational news.
14	Q From what they heard at the briefing?
15	A Yeah, but I remember this particular
16	thing, and I remember, we had planned for the
17	briefing and talked about how John Sweeney would
18	come out of the council meeting and talk about the
19	various things we were doing and talking about Union
20	Summer, which was a fresh interesting new program,
21	and we would talk about organizing.
22	And it didn't occur to me the
23	political part would be anybody's lead. I didn't
24	think it was it was a bigger part than anything

else.

25

1	CONFIDENTIAL - DENISE MITCHELL
2	So Frank Swoboda sort of asked a
3	couple of questions that I didn't expect. They
4	weren't even in what I recalled Sweeney said.
5	Oh, like, how many races, you know,
6	Congressional districts, you know, what are you
7	going to do and then suddenly, people are tossing,
8	you know, tossing out numbers and they sort of
9	become bigger than life.
10	Q So you would have written a different lead
11	if you had written the story?
12	A Uh-huh, I would have.
13	Q The press briefing that would have
14	occurred
15	A I would have
16	Q what would have you written?
17	A I would have written the AFL-CIO has an
18	exciting new president that will inject new life
19	into labor and revive the fortunes of working
20	families, but I think this is pretty
21	Q He chose instead to write about the things
22	that had been said on the subject of more political
23	matters, and that is what he made his lead, correct?
24	A Correct, which were things that were not
25	even emphasized but were in response to questions he

1	CONFIDENTIAL - DENISE MITCHELL
2	had asked.
3	Q Were there other reporters at the event,
4	or was he the only reporter?
5	A No, there were other reporters there.
6	Q Have you seen this Washington Post article
7	in the last two weeks?
8	A I have not.
9	Q You haven't seen it since 1996?
10	A Not that I recall.
11	Q So you earlier identified who Joe Cowart
12	was, he was a friend of yours let me see if I
13	have stated it fairly.
14	He was a personal friend of yours who
15	had experience in politics and who you obtained
16	counsel from in the early period of your tenure at
17	the AFL-CIO; is that all right?
18	A Yeah, I don't remember the exact dates and
19	I believe that you asked me I raised him in
20	connection with Media Strategies as somebody who had
21	referred them to me.
22	Q Uh-huh.
23	A But I don't think he was somebody I had
24	hired at that point in time. I think he said, oh,
25	hev. I know a great media buying firm.

1	CONFIDENTIAL - DENISE MITCHELL
2	Q Did you ask him at some point to assess
3	people who could be consultants for the AFL-CIO in
4	devising ad campaigns?
5	A At a later point, I believe, I asked him
6	to sort of help facilitate a competitive selection
7	process. So I asked him to sort of draw up a list
8	of people that we might invite to make presentations
9	to us and then
10	Q Give assessments of them?
11	A Well, he gave assessments of them. I'm
12	not sure I asked for assessments of them.
13	But in any event, you know, I believe
14	that a good number of people were invited to make
15	presentations. I don't remember whether all of them
16	were or not.
17	Q So he gave you a list
18	MR. GOLD: Had you finished your answer?
19	THE WITNESS: Yes, I had.
20	MR. GOLD: Go ahead.
21	BY MR. SCHWARZ:
22	Q He gave you a list of consultants with
23	some comments on them, correct?
24	A I remember that, yes.
25	Q And how did he know what you were looking

1	CONFIDENTIAL - DENISE MITCHELL
2	for?
3	A What I was looking for was a firm to
4	replace Greer Margolis, but a firm to do the same
5	type of legislative issue advertising that the
6	AFL-CIO had been doing in 1995, and we had done some
7	in late 1995 and early 1996 when I was first at the
8	AFL-CIO.
9	So I had already been working with
10	Greer some and was looking to fashion a more
11	countable process.
12	Q My question is a little narrower.
13	A Okay.
14	Q Did you tell him the criteria you were
15	interested in using to evaluate potential
16	consultants?
17	A I don't think so. I I obviously don't
18	remember specifically what I said to him and I don't
19	think I ever wrote it in a memo or something like
20	that. I can say what I would have said to him, I
21	would imagine.
22	Q I don't think we need to do what you would
23	have said to him, you would imagine.
24	A I know what my criticisms were of the
25	current process.

1	CONFIDENTIAL - DENISE MITCHELL
2	Q You didn't write him a memo. Did he write
3	you memos?
4	A I remember him giving me a list
5	informally, I believe, maybe it was a memo, of some
6	firms we might invite.
7	Q Okay. Is Mr. Cowart an honest man?
8	A I don't know if he is he is opinionated
9	and would make judgments I may or may not agree
10	with.
11	Q That is not my question.
12	A Okay.
13	Q He is a friend of yours, right?
14	A Not a close friend, but he is a friend.
15	Q My question is a simple one. Is he an
16	honest man, in your judgment?
17	A I think he is a person of integrity.
18	Q That's a fair answer. That is better
19	words than I chose.
20	MR. SCHWARZ: Can we mark as Mitchell
21	Exhibit 6 a document dated March 27, 1996, and
22	it is your Bates stamps 1699 through 1701.
23	MR. GOLD: If you are going to ask
24	questions
25	MR. SCHWARZ: I am letting her read it. I

1	CONFIDENTIAL - DENISE MITCHELL
2	haven't started to ask questions.
3	MR. GOLD: Yeah. Okay.
4	(Thereupon, Mitchell Exhibit No. 6 was marked
5	for identification and was attached to the transcript.)
6	BY MR. SCHWARZ:
7	Q I think you finished reading it, didn't
8	you?
9	A Not every word.
10	MR. GOLD: Did you want to?
11	THE WITNESS: That's fine.
12	MR. GOLD: Did you finish it?
13	THE WITNESS: Yes.
14	BY MR. SCHWARZ:
15	Q Did you get Mitchell Exhibit 6?
16	A Yes.
17	Q Did you read Mitchell Exhibit 6 when you
18	got it?
19	A I did.
20	Q Does this refresh your recollection?
21	Well, let me read to you the first paragraph of the
22	letter, quotes, these firms meet the criteria you
23	have outlined to me. Each of them understand
24	Congressional politics, have beaten incumbents and
25	can make spots with an edge. However, some are

1	CONFIDENTIAL - DENISE MITCHELL
2	better than others.
3	Did you read that when you got it?
4	A I assume I did.
5	Q Did you tell Mr. Cowart that he was
6	incorrect in his statement as to the criteria you
7	outlined to him? Just answer that yes or no.
8	MR. TRISTER: I will object to the
9	foundation. It doesn't say that.
L O	MR. GOLD: Yes. She can answer yes or no,
11	if she can give a yes or no answer, but your
L2	reading well, repeat the question.
L3	(The Reporter read the pending question.)
L 4	THE WITNESS: It is pretty hard to answer
L5	that.
16	MR. GOLD: Hold on a second.
L7	BY MR. SCHWARZ:
18	Q Go ahead. It is pretty hard to answer it?
L9	MR. GOLD: Well, I object because you are
20	building an assumption to the question that
21	these are the criteria she outlined. Maybe you
22	can ask that.
23	MR. SCHWARZ: I asked the question I asked
24	and the witness said it was hard to answer; is
25	that correct?

1	CONFIDENTIAL - DENISE MITCHELL
2	THE WITNESS: Yes, because I don't know if
3	I read this in the way you asked the question.
4	It wouldn't have occurred to me he was
5	parroting to me what he thought my criteria
6	should be, and that was not the point of the
7	memo, so I didn't bother one way or the other
8	probably. I did not see that as a statement of
9	my criteria.
10	BY MR. SCHWARZ:
11	Q Okay. I would like to ask you another
12	question now about another document from Mr. Cowart.
13	You probably don't remember, but I will ask you.
14	Did you get another document from
15	Mr. Cowart on the same subject as the one you just
16	got?
17	A I don't remember.
18	MR. SCHWARZ: I would like to mark as
19	Mitchell 7 a document dated March 29, 1996 from
20	Mr. Cowart to Ms. Mitchell Bates stamped 1702
21	through 1704.
22	(Thereupon, Mitchell Exhibit No. 7 was marked
23	for identification and was attached to the transcript.)
24	BY MR. SCHWARZ:
25	Q Did you get this document from Mr

CONFIDENTIAL - DENISE MITCHELL
MR. GOLD: She is not finished.
Are you set?
THE WITNESS: Sure.
BY MR. SCHWARZ:
Q You got this document?
A Right. I don't have a specific
recollection of this one as the other one, but I
believe that I did.
Q Okay. Subsequently, did you have a
process in which you interviewed certain potential
consultants and ultimately made a decision on what
consultants to employ?
A That is right.
Q Okay. Did you end up selecting more than
one consultant in 1996?
A I did. We selected
Q Which ones did you select in 1996?
A We selected Axelrod and Associates, one of
the officials he said does uniformly bad media. We
selected Sal Shorr, or Shorr and Associates.
Q S-H-O-R-R?
A That is right. And a Shrum Donlin and
Devine.

1	CONFIDENTIAL - DENISE MITCHELL
2	Q But you were focusing on Bob Shrum in that
3	selection?
4	A Not really. We spoke to all three of
5	them, Tadd Devine and Tom Donlin. I believe that is
6	his name.
7	Q You had three consultants in 1996,
8	Axelrod, Shorr and Shrum. And Axelrod I know still
9	works with you. Does Shorr still work with you?
LO	A From time to time on some projects.
11	Q And Shrum?
12	A Not recently.
L3	Q What kind of projects did they work on
L 4	after the Shorr selection?
L5	A They recently produced a video for our
L6	convention, what was last year, 2001.
L7	They pitched our repositioning
L8	advertising campaign in 1997, but we didn't end up
L9	working with them on that.
20	And they did the GOVT spots, the
21	nonpartisan GOVT. They may have done something else
22	I'm forgetting.
23	Q Let's go become to 1996. What did each of
24	them, Axelrod, Shorr and Shrum do in 1996?
25	A They didn't have entirely distinct draws.

1	CONFIDENTIAL - DENISE MITCHELL
2	They all brought different strings, but they all
3	produced television spots that were about issues,
4	and we selected a team of consultants because after
5	all the interviewing, I liked them all and I thought
6	they all brought something to the process.
7	After they were selected, sort of we
8	decided, they and me together, that, you know, we
9	decided on a commission structure and we decided we
LO	would split the commission for media aside from
11	the part we paid the media buyer three ways
L2	evenly so there wouldn't be any sort of jockeying to
13	see who would get to do something bigger or smaller.
14	And we had some sort of ground rules
15	that they wouldn't have anything to say where a
16	sponsor ran.
17	Q Why was that?
18	A That was the way we set it up, but some of
19	them were involved in election campaigns, and we
20	wanted to be clear that there was no impact of that
21	on what we were doing.
22	And one of the reasons we had an
23	independent media buyer is we made very clear
24	is we were making the decisions about what we were
25	doing.

1 CONFIDENTIAL - DENISE MITCHELL 2 So we assigned out different issues 3 to each of them to do spots on. So I believe that 4 Shrum did some minimum wage spots. He also did some overarch spots about sort of labor and how we stand 5 6 for working families that we ended up never running. 7 He -- David Axelrod I remember did some Medicare spots, but so did Sal Shorr, so what 8 9 they did was not so dissimilar. 10 Another ground rule we had was that nobody would produce a spot -- a spot in a district 11 12 where they might be involved in a campaign, so by 13 having three firms, we were able to substitute 14 somebody that if they said we are going to run an ad 15 in this spot, these places, then it would be incumbent upon them to say to us, oh, then you will 16 17 have to get David to make the spot for you there. 18 0 In addition to those three organizations, I think you previously testified you continued to 19 20 work with Peter Hart in connection with your work, 21 also? 22 What the Hart firm did for us was pretty 23 general, but they did sort of some broad research on working family issue and issue preferences, yeah, 24 25 and issues.

		ı
1	CONFIDENTIAL - DENISE MITCHELL	1
2	They didn't do any work on candidates	
3	or races or anything for us.	
4	Q Did you run any ads in 1996 that let's	
5	say in the last 60 days before the election that	
6	mentioned either President Clinton or Senator Dole	1
7	who were the two competing candidates for the	
8	presidency?	
9	A No, not that I recall.	
10	Q Let me show you this document and see if	
11	it refreshes anything in your mind. It does not say	
12	you ran such ads.	* * * * *
13	This would be Mitchell 8, and it is	
14	your Bates stamp 5246, and it is a memo from Steve	1
15	Rosenthal to you.	
16	(Thereupon, Mitchell Exhibit No. 8 was marked	4
17	for identification and was attached to the transcript.)	
18	THE WITNESS: Okay.	
19	BY MR. SCHWARZ:	,
20	Q You have had a chance to look at Mitchell	
21	8?	
22	A Yes.	
23	Q It is from Rosenthal to you, right?	
24	A Right.	
25	Q Did you read it when you received it?	
		ŧ

1	CONFIDENTIAL - DENISE MITCHELL
2	A Yes.
3	Q And what is the reference to the
4	beginning says "Marta" beginning of
5	Mr. Rosenthal, Marta gave me a copy of your note on
6	contested presidential states, close quotes?
7	A Right.
8	Q What was your note on contested
9	presidential states?
10	A I asked the political department and a
11	woman that worked there then if they could give me a
12	list of contested presidential states, and the
13	reason was that I was aware that it might be
14	difficult to buy media in states in fact, as we
15	had done some of our selection process, people had
16	reminded me that we might not be able to buy media
17	in some states if they ran out of spots, basically,
18	and that contested presidential state would indicate
19	that.
20	Q That they were more likely to run out of
21	space for political ads?
22	A Well, for issue advertising. I believe
23	that I'm not absolutely certain, but I think that
24	stations are required to run spots for candidates,
25	but they are not required to run issue advertising

1	CONFIDENTIAL - DENISE MITCHELL
2	if they don't have inventory to meet the need.
3	And so I was trying to find out sort
4	of ahead of time where we might run into trouble
5	being able to buy spots.
6	Q And did you see this memo within the last
7	two weeks?
8	A No.
9	Q Are you aware that your answer may have
10	implied that you are, but are you aware that the
11	price for broadcast advertising in the period
12	shortly before an election goes up?
13	A I am aware that the price goes up
14	sometimes as stations believe they can charge more.
15	Q And in either 1996 or 1998 or 2000, did
16	you buy any ads or cause to be bought any ads where
17	you had to pay for because the request for the ad
18	was made at the end of their cycle?
19	A You know, I don't remember that really
20	specifically. A lot has been written about how
21	television stations have really gained the system,
22	but I don't really remember that specifically.
23	Q And with respect to ads that you did run,
24	let's focus on 1996 here. With respect to ads that
25	you did run in the last 60 days before the federal

1	CONFIDENTIAL - DENISE MITCHELL
2	election of 1996, had you arranged for any of those
3	purchases or had you had your media buyer arrange
4	for any of those purchases considerably before the
5	ad in fact was scheduled to run?
6	A You know, I don't really remember. I know
7	that when we made a decision to do voter guides that
8	we were going to be doing in that period of time,
9	there was some discussion about whether we should
10	try to make buys so that we can be ensured of being
11	able to do so.
12	In some ways, it was sort of a
13	follow-up to this discussion, but I don't remember
14	whether we in fact did that.
15	Q Well, how long prior to your running those
16	electronic voter guides had you decided that you
17	were going to run some electronic voter guides?
18	A I don't remember the exact time.
19	Q Roughly?
20	A The decision involved we had always
21	we had talked about it as something we might do, but
22	I believe that it was late summer.
23	Q So when you say late summer, what does
24	that mean?
25	A You know, like August.

7	COMPLEASE PRINCE MERCURI
1	CONFIDENTIAL - DENISE MITCHELL
2	Q So in August, and you ran those voter
3	guides in October, correct?
4	A I don't remember the exact time period.
5	Q Would that seem consistent with what you
6	remember?
7	A Sure. Might be. Maybe September and
8	October. I don't really remember specifically.
9	Q So what you do remember is that at least
10	people talked about the value in terms of saving
11	money, of reserving spots a fair while before you
12	were actually going to run them?
13	A I seem to remember I remember the
14	discussion more on the basis of availability of time
15	than on money.
16	Q Okay.
17	A Although maybe the money part came up as
18	well. I just don't really remember the exact
19	conversation.
20	Q We know from this memo you were thinking
21	about availability back in the middle of July?
22	A Right.
23	MR. SCHWARZ: So what time is it now?
24	MR. GILLIGAN: 1:00.
25	MR. SCHWARZ: Let's take a break now for
23 24	MR. SCHWARZ: So what time is it now? MR. GILLIGAN: 1:00.
25	MR. SCHWARZ: Let's take a break now for

ſ	
1	CONFIDENTIAL - DENISE MITCHELL
2	lunch and take an hour. We can be off the
3	record.
4	(Luncheon recess.)
5	BY MR. SCHWARZ:
6	Q I think earlier today you mentioned
7	MR. GOLD: Let me close this door.
8	BY MR. SCHWARZ:
9	Q Geoff Garin as someone who worked at
10	Peter Hart Research?
11	A Right.
12	Q And you also did you also work with
13	someone called Molyneux, M-O-L-Y-N-E-U-X?
14	A Yes, Guy Molyneux.
15	Q Okay. Did Peter Hart group, specifically
16	Geoff Garin and Guy Molyneux, do some work to help
17	you decide which electronic voter guide ads you were
18	going to run?
19	A They did some testing of electronic voter
20	guides, or they oversaw a process of doing testing
21	of electronic voter guides.
22	It was sort of much more to figure
23	out the format and what would work. We had never
24	done anything like an electronic voter guide.
25	And I'm not sure we had seen other

1	CONFIDENTIAL - DENISE MITCHELL
2	examples of it particularly and weren't too
3	familiar, so we weren't sure how we were going to do
4	it originally.
5	It was sort of imagined I think I
6	sort of imagined we would show where candidates for
7	office stood on a range of working family issues and
8	then realized we couldn't deal with that much
9	information in a television spot and sort of would
10	do one of each.
11	And we went through a process of
12	figuring out how to do it, and we wanted to come up
13	with a format that people found clearer and credible
14	and fair, believable.
15	So they did some mall testing of it
16	of what I think were some rough cuts.
17	Q And mall testing means what?
18	A It is a form of opinion research where you
19	intercept people who are at malls so you get regular
20	people and you ask them if they will take a certain
21	amount of time, be paid a certain amount of money
22	and go, you know, to a room or facility, somewhere
23	in the mall and look at a spot and answer a series
24	of questions about it.

25

Q

And did you --

1	CONFIDENTIAL - DENISE MITCHELL
2	A You end up with a small sample. It is
3	qualitative research.
4	Q Did the Hart people talk with you or did
5	you talk with them about what you wanted them to do
6	before they did it?
7	A We had conversations about what we wanted
8	to do, and I laid out what I thought we wanted to
9	try to find out.
LO	Q And did they produce a work product for
1	you?
L2	A I think they probably gave me a report of
L3	some sort. I'm sure they gave me feedback on it.
L 4	Q As far as you remembered, did they do what
L5	you had wanted them to do?
L6	A I don't remember the particulars of that.
L7	You know, I know they gave useful feedback. I can't
L8	say that it was precisely, you know, what I was
19	looking for or not.
20	Q So they gave you useful feedback, right?
21	A Yes.
22	Q And as far as you remember, they didn't do
23	anything that you didn't want them to do?
24	A I wouldn't remember that specifically.
25	Q You don't remember them doing something

1	CONFIDENTIAL - DENISE MITCHELL
2	you didn't want them to do?
3	A I can't.
4	MR. GOLD: I think you just asked that
5	question. What is the difference between that
6	question?
7	MR. SCHWARZ: If you think it is the same
8	question, it is fine with me.
9	BY MR. SCHWARZ:
10	Q Witness, did you think it was the same
11	question?
12	A I did, that you just asked.
13	Q Let me show you this would be
14	Mitchell are we up to 9?
15	Mitchell 9 is a document with a fax
16	cover sheet to Ms. Mitchell from Geoff Garin and Guy
17	Molyneux of Peter Hart dated September 13th, 1996,
18	and Bates stamped 1582 and 1613.
19	(Thereupon, Mitchell Exhibit No. 9 was marked
20	for identification and was attached to the transcript.)
21	THE WITNESS: Shall I just take time and
22	read it?
23	BY MR. SCHWARZ:
24	Q I don't want you to read the whole thing
25	because I'm just going to ask you, is this the

1	CONFIDENTIAL - DENISE MITCHELL
2	document you received from Mr. Garin and
3	Mr. Molyneux?
4	MR. GOLD: And I will ask Ms. Mitchell to
5	look at this as much as she needs to, to answer
6	to her satisfaction.
7	I note that there is a fax cover sheet and
8	then there is another what looks like a fax
9	cover sheet, handwritten fax cover sheet.
10	Are you representing this is the same
11	document?
12	MR. SCHWARZ: I'm representing they are
13	consecutive Bates stamps and they come to the
14	same person from the same person and they
15	clearly go together. They are about the same
16	subject.
17	MR. GOLD: I'm looking and seeing. Maybe.
18	I'm trying to read the fax date.
19	MR. SCHWARZ: This is the way they were
20	produced to us.
21	MS. ISPAHANI: They are both
22	September 13th.
23	MR. GOLD: We can find out, but it looks
24	to me like these are different documents. They
25	are faxed senarately appear to be faxed

1	CONFIDENTIAL - DENISE MITCHELL
2	separately.
3	BY MR. SCHWARZ:
4	Q I will do this: First look at 1582
5	through 1586.
6	A Okay.
7	Q Did you get that fax from Garin and
8	Molyneux?
9	A I believe I did.
10	Q Then look at 1587 which is from you to
11	Mr. Molyneux, and that goes all the way from 1587 to
12	1693. Did you also get that fax?
13	A I remember this less well, but I believe I
14	did.
15	Q So after you received I will focus on
16	the part you remember more well, that is 1582
17	through 1586.
18	After you got those pages, did you
19	have any discussion with either Mr. Garin or
20	Mr. Molyneux about what they had sent you?
21	A I don't remember in the specific instance.
22	I think it is likely that I would have had a
23	telephone conversation to, you know, sort of review
24	what they were sending me in writing.
25	Q And as you sit here today, do you remember
	1

1	CONFIDENTIAL - DENISE MITCHELL
2	anything about that conversation?
3	A I don't.
4	Q Did you ask them then provide you with
5	another memorandum which would make quotes,
6	targeting recommendations, close quotes?
7	A I don't remember asking that.
8	Q Let me show you Mitchell Exhibit 10, which
9	is dated September 18, 1996 and is Bates stamped
10	1614 through 1616.
11	(Thereupon, Mitchell Exhibit No. 10 was marked
12	for identification and was attached to the transcript.)
13	BY MR. SCHWARZ:
14	Q Did you receive this document from
15	Mr. Molyneux and someone called Molly O'Rourke
16	titled "ad targeting" and saying, "Following our
17	targeting recommendation for the five score card ads
18	based on the result of the mail intercept research"?
19	MR. GOLD: Mall.
20	MR. SCHWARZ: Mall, yes.
21	THE WITNESS: I actually don't have any
22	recollection of getting this.
23	BY MR. SCHWARZ:
24	Q Do you have any reason to doubt that you
25	got it?

CONFIDENTIAL - DENISE MITCHELL
A No, not really.
Q Did Mr. Sweeney in October write certain
memoranda let me step back for a minute.
Sometime in the latter part of
September, did you, Ms. Mitchell, participate in a
conference call involving Mr. Sweeney and members of
the AFL-CIO executive council and AFL-CIO vice
presidents?
A I don't remember specifically. This is in
1996?
Q '96, yes.
A Yeah, I don't remember specifically.
Q Do you remember participating in any
conference calls during the 60 days before the 1996
election that involved Mr. Sweeney and the AFL-CIO
executive council?
A I can't say that I do. I just don't
recall.
Q Did you ever help Mr. Sweeney write
letters to the AFL-CIO executive council?
A Sometimes.
Q On what sorts of subjects?
A Could be on, you know, any issue that I
was working on. I mean, there were a number of us

1	CONFIDENTIAL - DENISE MITCHELL
2	who write memos, draft memos sometimes. You know,
3	if there were a memo on a legislative subject, the
4	legislative department might draft it. Or, you
5	know, any one of us might be called on to draft it.
6	It is more like, you know, within a
7	government affairs coordinating group, one of us may
8	volunteer to draft a memo depending on who has the
9	most time or something.
LO	Q Well, in 1996, I would like to talk about
L1	general practice.
12	A Okay.
13	Q If Mr. Sweeney sent a letter to members of
l 4	the AFL-CIO executive council that discussed, among
15	other things, the ads you had been running and
16	planned to run, would it be general practice for you
17	to have seen that letter before it went out?
18	A I would think so. I would think so.
19	MR. SCHWARZ: Could you mark as Mitchell
20	11 a two-page letter dated October 1, 1996 from
21	Mr. Sweeney to AFL-CIO executive council, and
22	the designation called field one, field two,
23	field three and field four, which you may or
24	may not know what those mean.
25	THE WITNESS: You are right.

25

1	CONFIDENTIAL - DENISE MITCHELL
2	(Thereupon, Mitchell Exhibit No. 11 was marked
3	for identification and was attached to the transcript.)
4	BY MR. SCHWARZ:
5	Q Now, just read the whole letter because
6	I'm going to ask you some questions about the
7	references, some questions about this letter.
8	A Uh-huh.
9	Q Mr. Mitchell advised me about computer's
10	MR. GILLIGAN: Electronic things, as you
11	call them.
12	MR. SCHWARZ: Explain to me what you said
13	about field one, field two, field three, field
14	four.
15	MR. GILLIGAN: I have a theory this is a
16	document that was meant to be addressed to
17	various AFL-CIO vice presidents, and this field
18	represents in a computer database somewhere the
19	names and addresses of these various vice
20	presidents so you could generate exact copies
21	of this letter with each vice president's name
22	and address.
23	MR. SCHWARZ: It says also addressed to
24	AFL-CIO executive council at the top.
25	BY MR. SCHWARZ:

1	CONFIDENTIAL - DENISE MITCHELL
2	Q Ms. Mitchell, let's get off the
3	A I haven't finished.
4	MR. GOLD: You haven't asked
5	MR. GILLIGAN: Yeah, I stated my theory on
6	the record and you should ask her if she agrees
7	with that.
8	MR. GOLD: Let her finish the letter
9	first.
10	MR. GILLIGAN: Understood and agreed.
11	THE WITNESS: Okay.
12	BY MR. SCHWARZ:
13	Q So first, did what Mr. Gilligan said about
14	the electronic stuff here make sense to you?
15	A That made sense to me.
16	Q Now, you see that in the second full
17	paragraph on the first page there is reference to,
18	quote, some information about our latest TV and
19	radio ads that began last week?
20	A Right.
21	Q Began last Thursday?
22	A Right.
23	Q "These ads are the first electronic voter
24	boards ever done. They cover the same issues of
25	importance to working families as our early

1	CONFIDENTIAL - DENISE MITCHELL
2	education and lobbying ads. They will be running
3	for the next months in districts around the
4	country." Do you see that?
5	A I read it, yes.
6	Q That is a reference to the ads you were
7	personally in charge of deciding to construct and to
8	run, correct?
9	A That is right.
L O	Q Now, going back to your testimony that the
.1	general practice was that before a letter went from
L2	Mr. Sweeney, for example, to the AFL-CIO executive
L3	council or to a AFL-CIO vice president that touched
4	upon your work, you would have seen the letter?
15	A But, you know, this paragraph is sort of
.6	an aside to the memo, which is essentially about the
L7	ground, the field effort, so I'm not sure I would
L 8	have seen it.
L9	Q Well, did you see this or did you not see
20	this?
21	A I don't recall. I don't recall seeing
22	this.
23	Q Have you looked at this document within
24	the last two weeks?
25	A No.

1	CONFIDENTIAL - DENISE MITCHELL
2	Q Have you talked about documents like this
3	with anybody in the last two weeks?
4	MR. GOLD: When you say
5	MR. TRISTER: Anybody?
6	BY MR. SCHWARZ:
7	Q Anybody other than your lawyers.
8	MR. GOLD: Okay. There were two points.
9	One, "documents like this," I don't know what
10	that means; and also, "anybody," I assume you
11	mean other than counsel.
12	She testified she hasn't seen it, but
13	parameters here
14	MR. SCHWARZ: I was not trying to breach
15	your privilege.
16	MR. GOLD: I appreciate it, but "documents
17	like this" is a little too vague for me anyway.
18	BY MR. SCHWARZ:
19	Q I will read to you a paragraph on the
20	second page.
21	A Uh-huh.
22	Q "The goals we set for ourselves when we
23	began the labor '96 effort are within reach. But
24	everything depends on what we do on the ground over
25	the next five weeks. A strong union vote can kick

1	CONFIDENTIAL - DENISE MITCHELL
2	Newt Gingrich out of the Speaker's chair but it has
3	to be a stronger vote than before."
4	Do you have any doubt that
5	Mr. Sweeney had as a goal kicking Newt Gingrich out
6	of the Speaker's chair?
7	A I'm certain Mr. Sweeney would have loved
8	to have seen Newt Gingrich replaced as Speaker. Our
9	Labor '96 was a broad program with lots of goals.
10	Q Yes, but it included that goal, correct?
11	A I would have not said that specifically,
12	but it was certainly, you know, seeing the attack of
13	Newt Gingrich changed was an important goal, and one
14	way of doing that may have been not having him in
15	the Speaker's chair.
16	MR. SCHWARZ: Can you read that answer
17	back?
18	(The Reporter read the testimony back as
19	follows: "I would have not said that
20	specifically, but it was certainly, you know,
21	seeing the attack of Newt Gingrich changed was
22	an important goal, and one way of doing that
23	may have been not having him in the Speaker's
24	chair."
25	THE WITNESS: I actually said tack.

1	CONFIDENTIAL - DENISE MITCHELL
2	BY MR. SCHWARZ:
3	Q Go to the penultimate paragraph on that
4	page where Mr. Sweeney said, quotes, now we owe it
5	to the people we represent to finish the job and
6	reclaim the Congress from the extremists that
7	snatched control in 1994, close quotes.
8	You have no doubt that was Sweeney's
9	goal, do you?
10	A I mean, I certainly as we approached
11	election day and were communicating to members of
12	the executive council about what he wanted them to
13	do and so go out and participate and maximize the
14	union vote and union participation, that he believed
15	that he should communicate in the strongest possible
16	terms that they needed to help bring out this
17	outcome in terms of, you know, our election effort.
18	Q That was a long answer to my question,
19	which you could have answered yes, but you answered
20	it as you did.
21	Okay. Who is Mike Klein?
22	A Mike Klein is in the field operation. He
23	is currently based in the Midwest and the Chicago
24	area. I'm not I believe he was probably in that
25	area in 1996. I don't know exactly what his job was

1	CONFIDENTIAL - DENISE MITCHELL
2	then.
3	Q Okay. Did he work with Mr. Rosenthal?
4	A He worked in part of the field, you know,
5	ground campaign effort, so he probably didn't work
6	directly with Steve Rosenthal but probably worked,
7	you know, as part of that apparatus.
8	And, you know, I had mentioned before
9	that there was this sort of Chinese wall between
10	what the political department did and what I was
11	doing at the time, so I was not thoroughly familiar
12	with exactly what they were doing.
13	Q After the election of 1996, did you talk
14	with Mr. Sweeney about the results of the election
15	that were obtained? Did you talk to him about the
16	results that were obtained in the election of 1996?
17	A I'm sure I talked to him about the
18	election outcomes at some point in time.
19	Q What do you mean by the "election
20	outcomes"?
21	A Well, the there were, you know, races
22	all over the country and I'm sure at some point we
23	had some conversation about it.
24	Q Did you talk with him about the election
25	outcomes in the races in which you had run ads?

1	CONFIDENTIAL - DENISE MITCHELL
2	A I don't know that I did.
3	Q So you just think you had an abstract
4	discussion with him about what happened in the
5	elections?
6	A I was part of, you know, to the high
7	senior staff discussions as I'm sure, you know,
8	there would have been some post election
9	discussions, you know, here is what we need to do
10	with this kind of conversation here, what this
11	means, you know, for this or that.
12	Q Did you ever discuss with Mr. Sweeney how
13	many of the Republicans who had been mentioned in
14	your ads that ran in the 60 days prior to the 1996
15	election had been defeated?
16	A I don't remember having that conversation
17	with him.
18	Q Without regard to whether you talked about
19	that with Mr. Sweeney, did you obtain information
20	about how many of the Republicans you had mentioned
21	in ads in the 60 days prior to the 1996 election had
22	been defeated?
23	A I don't remember whether I sort of looked
24	at it in exactly that way. You know, I know that
25	sort of stepping back in the role, whereas sort of

1	CONFIDENTIAL - DENISE MITCHELL
2	the press department, we talked about election
3	outcomes and what that means for labor and for our
4	broad effort.
5	And we talked about places where we
6	had ground campaigns and where something might have
7	happened, but I I don't remember ever linking
8	that to people who were named in ads and certainly
9	not in the last 60 days.
10	I mean, that was sort of never part
11	of our radar screen.
12	Q If Mr. Sweeney made a statement as to how
13	many House races in which you ran ads had been won
14	by the Democrats, where would he have gotten that
15	information if he didn't get it from you?
16	A You know, somebody in the political
17	department after the fact could possibly have put
18	together something. I don't know.
19	Are you saying he made a statement
20	about ads that were run in the last 60 days?
21	Q I'm asking the question I asked you, and I
22	will show you a document of this shortly.
23	Do you remember the name of a
24	Republican representative from the State of Michigan
25	who you mentioned in ads run in the last 60 days

1	CONFIDENTIAL - DENISE MITCHELL
2	before the election in 1996
3	A I don't.
4	Q called Chrysler, Dick Chrysler?
5	A Vaguely. It's been a while.
6	Q Was he defeated in the election?
7	A I believe he might have been since I
8	haven't heard his name in a while.
9	Q Let's talk about all the things the
10	AFL-CIO was doing. Let's concentrate on the 1996
11	election. All the things the AFL-CIO was doing to
12	communicate to voters in the last 60 days of that
L3	election.
L4	A Only in the last 60 days?
L5	Q Yeah. Right.
16	Now, one thing was the AFL-CIO was
۱7	well, you tell me, what were all the things the
18	AFL-CIO was doing in the last 60 days to communicate
19	with voters about people involved in the election?
20	A Well, we had a big campaign aimed at
21	communicating with union members. Aimed at
22	providing them with information on candidates'
23	records and encouraging them to vote, and that would
24	have been work site leaflets. That would have been
25	direct mail That would have been telephone

1	CONFIDENTIAL - DENISE MITCHELL
2	None of that I would have had
3	anything to do with, but I would have known it was
4	happening and I wouldn't have known where it was
5	happening, and we did these electronic voter guides.
6	I believe that we did a week or two
7	of issues advertising while Congress was still in
8	session in the early part of September, you know,
9	early to mid-September during that time where we,
10	you know, communicated with viewers, constituents
11	broadly, you know, many of which would be voters.
12	So that would be some of the range of
13	things. There may be some other things I'm not
14	thinking of.
15	Q You were not responsible for the first
16	thing you mentioned there, that was communicating
17	directly with union members?
18	A That is right.
19	Q But you were responsible for electronic
20	voter guides, right?
21	A Right.
22	Q And you were responsible for what you
23	called issue ads that you say were run in early
24	September?
25	A Right.

1	CONFIDENTIAL - DENISE MITCHELL
2	Q And are you testifying that those ads were
3	not run later than early September?
4	A My recollection and I haven't, you
5	know, looked at this information in a while but
6	my recollection is that they were in early
7	September, the issue ads.
8	Q In the election of 2000, when did you run
9	such ads? I don't mean electronic voter guides. I
LO	mean what you are calling issue ads.
L1	A I think we continued to run issue ads
L2	later.
L3	Q Up to the eve of the election, correct?
L 4	A Well, I mean, we saw the ads that named
15	George Bush that ran that late. I don't believe
16	Q And Spencer Abraham?
17	A I don't believe that ad ran that late.
18	Q Wasn't that in the latter part of October,
19	that Spencer Abraham ad?
20	A I was thinking we established earlier that
21	it ended about two weeks before the election.
22	Q Yeah, to the end of October, right?
23	A Yeah.
24	MR. GOLD: That is in the record. We
25	don't have to recharacterize the dates.

1	CONFIDENTIAL - DENISE MITCHELL
2	MR. SCHWARZ: So are we up to 12?
3	MR. GILLIGAN: Yes.
4	MR. SCHWARZ: If we could mark as Sweeney
5	12
6	THE WITNESS: Sweeney?
7	MR. SCHWARZ: a document off the
8	taken from the AFL-CIO web site. It consists
9	of seven pages, John J. Sweeney Michigan State
10	University Annual Labor Forum series,
11	November 19, 1996.
12	(Thereupon, Mitchell Exhibit No. 12 was marked
13	for identification and was attached to the transcript.)
14	MR. GOLD: Do you want to go off the
15	record so we can read it, or we can read it
16	while we are on the record. I don't care, but
17	we are going to read it.
18	MR. SCHWARZ: Sure.
19	MR. GOLD: Take your time, read through
20	it.
21	BY MR. SCHWARZ:
22	Q I will ask you some very simple questions
23	about this.
24	A Okay.
25	MR. GOLD: Well

1	
1	CONFIDENTIAL - DENISE MITCHELL
2	MR. SCHWARZ: You should read what you
3	want to.
4	MR. GOLD: I'm reluctant to have you ask
5	questions if she hasn't finished.
6	MR. GILLIGAN: Take your time. Finish it.
7	MR. GOLD: If it is simply whether or not
8	she has seen it before, she has read far enough
9	to know that, that's fine.
10	But if it is anything beyond that, she
11	should read the whole thing.
12	MR. SCHWARZ: Let's go off the record
13	while she completes her reading.
14	(Off-the-record discussion.)
15	BY MR. SCHWARZ:
16	Q Did you ever see this before or know of
17	the speech that was given by Mr. Sweeney?
18	A I probably did at the time. I just don't
19	recall it specifically.
20	Q You would have known of a speech before or
21	after it was given?
22	A Probably before. Before it was given. He
23	gives lots and lots of speeches, four, five, six a
24	week.
25	Q When he gives speeches, which kind of

1	CONFIDENTIAL - DENISE MITCHELL
2	speeches does was it his practice to show you
3	before he gave it, or does he show all the speeches
4	to you?
5	A I see most of the speeches he gives.
6	Q You see them before he gives them?
7	A Yes.
8	Q I want to show you an article in The
9	Washington Post that quotes you in October of 1998.
10	This would be Mitchell 13.
11	MR. GOLD: While we are marking, do you
12	mind closing the door?
13	MR. GILLIGAN: I have got it.
14	(Thereupon, Mitchell Exhibit No. 13 was marked
15	for identification and was attached to the transcript.)
16	BY MR. SCHWARZ:
17	Q This is dated October 23. This is the
18	article. All I want to ask you about is the quote
19	from you on page 3 and the reference to ads run by I
20	believe your group also on page 3.
21	You can read whatever you want to,
22	but that is all I wanted to ask you about.
23	MR. GOLD: I will ask Ms. Mitchell to read
24	as much as she needs to to put the quotes in
25	context in the article as done.

1	CONFIDENTIAL - DENISE MITCHELL
2	MR. SCHWARZ: Why don't we go off the
3	record while she is reading it.
4	(Off-the-record discussion.)
5	BY MR. SCHWARZ:
6	Q Have you had a chance to read Mitchell 13?
7	A Yes.
8	Q And did you see that article when it came
9	out?
10	A I guess I did. I don't remember it
11	specifically.
12	Q And in general, the article is about the
13	reduction in 1998 of what you call issue advocacy
14	advertising as compared to 1996; is that right?
15	A That is right.
16	Q And on the third page well, actually at
17	the bottom of the second page and the top of the
18	third, it says the AFL-CIO is running many fewer
19	such ads in '98 as compared to '96, correct?
20	MR. GOLD: That says you know, you have
21	paraphrased it.
22	MR. SCHWARZ: I think I have paraphrased
23	it accurately.
24	MR. GOLD: It doesn't say many fewer, but
25	it talks about in dollar volume. What the

1	CONFIDENTIAL - DENISE MITCHELL
2	article characterizes is dollar volume. If you
3	have a question, I'm asking her to
4	BY MR. SCHWARZ:
5	Q Is it accurate that the AFL-CIO in '98, in
6	terms of money, ran about 25 percent of the ads as
7	compared to 1996?
8	MR. GOLD: In terms of money?
9	MR. SCHWARZ: Yeah, because you asked me
10	to change the question.
11	MR. GOLD: You said percent of the ads.
12	THE WITNESS: In dollar volumes.
13	MR. GILLIGAN: Dollar volume.
14	THE WITNESS: In dollar amounts, we did
15	less issue advertising in dollar volume in 1998
16	than we did in 1996.
17	BY MR. SCHWARZ:
18	Q Is it true it was roughly 25 percent less
19	that it was in '96?
20	A You know, I'm not sure the \$22 million
21	figure is right, so I don't remember that number
22	exactly.
23	Q In fact, some people say it was higher
24	than that, don't they?
25	A Well, it was misreported a lot. There

1	CONFIDENTIAL - DENISE MITCHELL
2	were people that attributed the whole budget, the
3	whole effort to media advertising and that is not
4	the case.
5	Some portion of our budget were
6	electronic voter guides which we thought of as a
7	different thing, you know, as we sort of came
8	under a different section of FEC law, so we would
9	have never lumped it all together.
10	We were facing a different
11	environment in 1998. We probably ran as many ads in
12	1997 as we did in 1998. I say that probably. And
13	we had been running ads in '95, '96, '97 and '98.
14	1996 in some ways was the biggest year.
15	And it sort of directly reflected
16	what was happening in Congress that year where we
17	have real polarization around issues that were
18	really important to us.
19	And we, you know, made an issue of
20	that, you know, a big public issue of it.
21	Q In any event, without now being too
22	precise, you were doing much less in '98 than you
23	had done in '96; is that correct?
24	A That is correct.
25	O There is a reference to you in this

1	CONFIDENTIAL - DENISE MITCHELL
2	article. Do you see that?
3	A Yes.
4	Q I will just read the paragraph.
5	"Denise Mitchell, who oversees the
6	union's issue advocacy effort, said the union looked
7	among other things at the avalanche of outside
8	groups spending in the special election in
9	California last January to fill the seat of the late
10	Representative Walter Holden, (D), and decided
11	against devoting so much to issue advocacy, 'we just
12	heard it was so cluttered nothing was getting
13	through', she said."
14	First, did you make the statement we
15	just heard, "it was so cluttered nothing was getting
16	through"?
17	A I'm sure I did. I'm sure it was part of a
18	longer interview I gave.
19	Q When you used the term "so cluttered that
20	nothing was getting through," what did you mean by
21	"cluttered"?
22	A There was a lot of noise. There was a lot
23	of advertising of various types.
24	One thing to part of our goal in
25	1996, as I think I said earlier

1	CONFIDENTIAL - DENISE MITCHELL
2	Q Just to
3	A Can I
4	Q I think if you could just answer my
5	question what you meant by "so cluttered."
6	MR. GOLD: I think she is explaining it in
7	context.
8	THE WITNESS: I want to explain because it
9	was a concept we thought of frequently and
LO	maybe I will try to say it short instead of
L1	long, but you know, we were trying to frame the
12	legislative and political environment and set
L3	the issues, debate.
L4	We knew that to do that effectively you
15	need to do it early, as early as you can.
16	It has never been our goal to be late
L 7	rather than early, although there are times
18	that circumstances force you to be late.
19	And one of the reasons we never wanted to
20	be late is because there is a lot of, quote,
21	clutter.
22	So it is not our goal to be in an
23	environment where we can't help set the agenda.
24	BY MR. SCHWARZ:
25	Q So by "clutter," you mentioned a lot of

1	CONFIDENTIAL - DENISE MITCHELL
2	ads. You mean there were a lot of political ads as
3	one gets up toward the date of an election, correct?
4	A There could be issue ads. There could be
5	political ads. I don't know what I was referring to
6	and I don't remember.
7	Q You didn't mean commercial ads; you didn't
8	mean ads by Coke or General Motors, did you?
9	A No, I didn't.
10	Q You meant ads directed at public policy
11	issues, correct?
12	A Correct.
13	Q And in the days before an election, those
14	ads overwhelmingly mention candidates' names, don't
15	they?
16	A I assume that some do and some don't.
17	I I don't know.
18	Q Did you run any ads in the 60 days this
19	will be a totalative question, so it will not work.
20	You live in Washington, so you
21	probably don't see as many political ads as the
22	election comes near that some people do?
23	A Right.
24	Q Have you been told that sometimes there
25	are in a given day in a given television market

1	CONFIDENTIAL - DENISE MITCHELL
2	scores of ads that are referring to candidates?
3	A I'm generally aware of that. I don't know
4	about scores per se, but I'm generally aware of that
5	there begin to be a lot of political ads.
6	Q When there is that kind of clutter, it is
7	harder to get a message across, right?
8	A Especially a message about an issue.
9	Q Right. Okay. You see the next paragraph
LO	refers to Senator Feingold?
L1	A Correct.
L2	Q Did you have any communications with
L3	Senator Feingold or the subject talked about in that
L4	paragraph?
L5	A No.
L6	Q As far as you are aware, did anybody at
L7	the AFL-CIO have communications with Senator
18	Feingold or anybody from his staff?
19	A I don't know.
20	Q Were you ever told that Senator Feingold
21	did not want this article called "issue advocacy"
22	efforts on his behalf?
23	A I think I was aware perhaps of the press
24	reports that Senator Feingold was not looking for
25	was not comfortable with issue advocacy ads, but I

ſ	
1	CONFIDENTIAL - DENISE MITCHELL
2	don't remember being told that by anybody.
3	Q And the Mr. Newman who is referred to was
4	a House member, and is it correct that you had a
5	spot that blasted Mr. Neumann?
6	A Blasted? I don't know that it blasted
7	him, but it named him.
8	Q But it indicated to you, to use your word,
9	that he had been wrong on some matter?
10	A It indicated he had cost a vote against
11	HMO reform.
12	Q And that was when he was a House member
13	running for the Senate, correct?
14	A That is correct.
15	MR. GOLD: Is the "it" when he cast the
16	vote or the "it" when the ad was run? You need
17	to make that clear.
18	BY MR. SCHWARZ:
19	Q He cast his vote when he was a House
20	member, correct?
21	A Correct.
22	Q And your ad was run when he was running
23	for the Senate, correct?
24	A I think he was an announced candidate. He
25	was still a House member.

1	CONFIDENTIAL - DENISE MITCHELL
2	Q Yes, but the House wasn't in session when
3	you ran your ads, was it?
4	A I don't know.
5	Q And after Senator Feingold said he thought
6	that he didn't want such ads run in Wisconsin, did
7	you stop your ads that were announcing that you
8	thought, to use your words, Senator Neumann was
9	wrong?
10	A You know
11	Q Just yes or no. Did you or didn't you?
12	A I actually don't know that he ever
13	contacted us, but we had an agenda of our own and we
14	were not doing what we were doing, running ads about
15	HMO.
16	Q So you are saying no?
17	MR. GOLD: She hasn't finished.
18	THE WITNESS: I don't remember when we
19	stopped, whether the timing coincided, but we
20	certainly didn't stop running ads because he
21	made any statements.
22	BY MR. SCHWARZ:
23	Q Did you conclude at some time after the
24	1996 election that the massive effort on TV was a
25	mistake allowing Republicans to paint the AFL-CIO as

1	CONFIDENTIAL - DENISE MITCHELL
2	labor bosses out to control the elections?
3	A I never concluded that.
4	Q Did anybody else at the AFL-CIO conclude
5	that?
6	A I don't think so. I believe that that was
7	sometimes reported, and occasionally inside, we
8	would laugh about how people outside had come to
9	that conclusion, but we thought that what we had
10	done had created a seat change in terms of working
11	peoples' issues and we thought it was very
12	successful.
13	MR. SCHWARZ: I would like to mark
14	something as the next exhibit something which
15	we don't have copies but we will make them at
16	the next break.
17	(Thereupon, Mitchell Exhibit No. 14 was marked
18	for identification and was retained by counsel.)
19	BY MR. SCHWARZ:
20	Q Exhibit 14 is a five-page fax, five-page
21	copy of a complaint made by the National Republican
22	Congressional Committee for the Federal Election
23	Commission entitled "In the matter of AFL-CIO
24	project 95."
25	Now I will show it to you.

1	
1	CONFIDENTIAL - DENISE MITCHELL
2	MR. GOLD: Fritz
3	MR. SCHWARZ: Do you want to stay on the
4	record?
5	MR. GOLD: I want to stay on the record
6	because there is a if I think we have to go
7	off the record, I will, because this is a
8	confidential area, but I will first address it
9	in the way that the record, given the scope of
10	the counsel only nature of this at this point.
11	As you know, there were various complaints
12	filed against the AFL-CIO during 1996 by the
13	NRCC and others.
14	They were subject to an FEC investigation
15	which eventually closed in the year 2000 and
16	documents, as you well know in that
17	investigation, are confidential by Court order
18	and, in fact, there is a confidentiality
19	provision that affects virtually all
20	information emanating from that unless that
21	investigative party, in our case, the AFL-CIO
22	waives that.
23	And in the course of this case, that issue
24	has come up and we have not waived it. As a
2.5	matter of fact there is a motion as well-know

1	CONFIDENTIAL - DENISE MITCHELL
2	that the FEC brought to even provide lawyers
3	access in this case which was denied by the
4	Court.
5	So I guess perhaps you could explain
6	and maybe we need to go off the record where
7	you are going with this because I'm concerned
8	about I will not have anybody questioned
9	about that investigation as such.
10	You can ask people about things that
11	happened during that year and that is what you
12	have been doing, but the investigation itself
13	is not something, and what we did in the course
14	of that investigation is not something
15	MR. SCHWARZ: I will not ask what you did
16	in the course of the investigation. I would
17	like to authenticate the complaint. That will
18	be first thing I would like to do.
19	And, Larry, you can do that without the
20	witness and I would like to ask the witness if
21	she heard there was a complaint, and that is
22	all I would be asking.
23	MR. GOLD: Let the three of us look at
24	this or read this.
25	(Off-the-record discussion.)

1	
2	
3	
4	
5	
6	
7	
8	
9	
10	
11	
12	
13	
14	
15	
16	
17	
18	
19	

20

21

22

23

24

25

CONFIDENTIAL - DENISE MITCHELL

MR. SCHWARZ: We had a discussion, and counsel for the AFL-CIO expressed some concern under the rules relating to FEC MUR proceedings on whether we should use this document, and I agreed to set it aside.

We will talk later about whether it can be included as an exhibit or not and what the reasons are that you would say it couldn't, or you may agree to it, and we will leave blank now Exhibit 14, and the next one I will use is Exhibit 15.

Is that a fair description of what we have said?

MR. GOLD: Yes, that afterward we will consult with you about how we are going to deal with this, but we can't resolve it right now for the reasons you expressed which do have to do with 2U.S.C.f437g(a)(12)(A), as I remember it very well.

BY MR. SCHWARZ:

Q Without reference to the document which you never got a chance to look at, were you aware that during 1996 Representative Paxon, I think his name was, who was -- what was his position with the

1	CONFIDENTIAL - DENISE MITCHELL
2	Republican Congressional National Congressional
3	Committee?
4	A I don't remember his exact position, but
5	he was head or something of the NRCC, I believe.
6	Q And you are aware he wrote letters to
7	television stations trying to, I will use a nice
8	word, persuade them not to run your ads, correct?
9	A You know, I remember his issuing press
10	releases about complaints he was making about our
11	ads.
12	I don't remember whether he was the
13	signer of those to the television stations, but I
14	know that some letters went to television stations.
15	Q You know that some letters went to
16	television stations from Republican party officials
17	to stop various stations from running various
18	AFL-CIO ads?
19	A If you said who, I wouldn't have
20	remembered which party. I don't mean party, party.
21	I remember that stations got letters trying to
22	persuade them not to run our ads.
23	Q Okay. And you responded to those letters,
24	you or other people on behalf of the AFL-CIO,
25	responded to those letters?

1	CONFIDENTIAL - DENISE MITCHELL
2	A Not me personally. I believe counsel.
3	Q And some stations refused to run your ads
4	and most stations continued to run your ads; is that
5	correct?
6	A That's I'm not sure any refused to run
7	ads, but if some ultimately did, it was very few.
8	For the most part when this happened,
9	stations hadn't run into this and were taken aback
10	by it and they became familiar with the routine,
11	they were pretty unresponsive to those arguments.
12	Q Did the Peter Hart people I will now
13	switch back to 2000, if that is okay with your mind?
14	A 2000, okay.
15	Q Did the Peter Hart people make some
16	suggestions to you about the text of ads that were
17	critical of candidate Bush?
18	A I don't recall that, actually. Although,
19	they could have. They could have, because I might
20	have consulted with them.
21	Q And when you say you might have consulted
22	with them, do you have any recollection, however
23	vague, about what you consulted with them about?
24	A I'm trying to think you know, from time
25	to time, I would show them an ad and ask them if

1	CONFIDENTIAL - DENISE MITCHELL
2	they thought, you know, we were representing the
3	issue correctly and made the right points.
4	And, you know, I think I may very
5	well have done that with one or both of those ads.
6	Q I will show you a string of what looked
7	like e-mails, and I want you to straighten us out on
8	who sent the first e-mail and just take us through
9	the steps. I will show it to you.
10	This would be Exhibit 15, and it is a
11	string of e-mails that include things from Mr. Garin
12	to you, things from you to Axelrod with copies to a
13	lot of people, and things from someone at the
14	Geoffrey Garin to you.
15	In any event, if you could look at
16	Exhibit 15 and tell us who sent the first e-mail to
17	whom and what the flow is.
18	MR. GOLD: We will have to take a few
19	minutes to do this.
20	(Thereupon, Mitchell Exhibit No. 15 was marked
21	for identification and was attached to the transcript.)
22	BY MR. SCHWARZ:
23	Q So who started this, who jumped in next,
24	then what happened?
25	A I think, as I said earlier, after the

1	CONFIDENTIAL - DENISE MITCHELL
2	debate, we were we knew that in the debate
3	Q By "the debate" you mean the presidential?
4	A Bush/Gore debate, we knew that George Bush
5	misrepresented his record on the Patient Bill of
6	Rights, and we made a decision, maybe not a final
7	decision, but we thought we would highlight that and
8	clarify his record and raise this issue on that
9	matter.
LO	So I said to I believe the first
11	in this series of e-mails is the bottom of the
12	second page where well, it is also at the bottom
13	of the second page because the bottom of the first
14	page is just a duplicate.
15	So I said to David Axelrod, I think
16	we should find somebody in Texas who can testify to
17	what actually happened in the Patients' Bill of
18	Rights debate there.
19	So he came back with a proposed
20	concept for an ad that might do that, and he
21	suggested maybe we should just find the author of
22	the bill in the Texas legislature.
23	And then I responded to him that I
24	thought, you know, a doctor or a nurse and/or
) E	gomehody from the Nyrgon or the Horrag Medical

1	CONFIDENTIAL - DENISE MITCHELL
2	Association would be a better spokesperson on that.
3	And then I sent that to David Axelrod
4	but copied other people inside the AFL-CIO and Larry
5	and I guess on this e-mail oh, and Geoff Garin.
6	Q Who is at Peter Hart?
7	A Right.
8	Q Who is Mike Podhorzer?
9	A He is the main issues specialist in the
10	political department, so he sort of heads up the
11	issues research within the Political Department.
12	Q That is Steve Rosenthal's department?
13	A Correct. So and then Geoff Garin
14	responded with a note that is at the top of page 1.
15	Q And then the last page is the Axelrod
16	people to you on
17	A Right.
18	Q Further on the structure and the wording
19	of the ad?
20	A Well, I think this is a response to some
21	suggestion that maybe we should just continue to
22	focus on Social Security, but that is not what we
23	did.
24	Q And is the handwriting on the second page
25	yours?

1	CONFIDENTIAL - DENISE MITCHELL
2	A Yes.
3	
4	is next to the words "George Bush lied" and then
5	some other words yours, also?
6	A I don't know.
7	Q And were the people to whom you copied
8	this exchange, Geoff Garin, Larry Gold, Mike
9	Podhorzer and Steve Rosenthal, the people you
10	generally got involved in your ads?
11	A They were part of the universe of people
12	generally, generally involved. At this point in
13	time. Remember, I said sort of ground rules changed
14	after 1998.
15	Q Yes. Yes.
16	A Or after 1999, excuse me.
17	Q Have you ever heard of a storyboard.
18	A Yeah. Sure.
19	Q What is a storyboard?
20	A A literal storyboard I'm not sure that
21	is a literal storyboard.
22	Q Yeah.
23	A A literal storyboard is when you are
24	developing a concept for an ad and you might develop
25	it first as a storyboard where you would have a

1	CONFIDENTIAL - DENISE MITCHELL
2	picture, so you would have a picture of what you see
3	on the screen and the words of what you hear on to
4	it and you often you know, if you are a Madison
5	Avenue company and you are developing a bunch of
6	ads, you would develop, you know, 20 storyboards and
7	you would focus group test them and decide what you
8	were going to do.
9	MR. SCHWARZ: Could you mark as Mitchell
-0	16 a document which the lawyers here know as a
1	CMAG, C-M-A-Gs, storyboard of an ad run by the
.2	AFL-CIO; in this case, focusing on Congressman
L3	Sherwood. Can you do that as 16?
4	(Thereupon, Mitchell Exhibit 16 was marked for
L5	identification and was attached to the transcript.)
16	MR. GOLD: Fritz, Ms. Mitchell's
L7	description of a storyboard you have used
18	storyboard here, but I will acknowledge you are
19	using it in a different context.
20	MR. SCHWARZ: Yes, we are. We are.
21	THE WITNESS: Right.
22	MR. GOLD: You going to ask her about this
23	without looking at the ad?
24	MR. SCHWARZ: I'm not sure we have that
25	ad, and it is easy for me to do what I want to

1	CONFIDENTIAL - DENISE MITCHELL
2	do with this.
3	MR. GOLD: I would ask, though, that she
4	be advised that, as I understand the CMAG
5	system, they draw electronic signals down from
6	the sky when they are broadcast and they
7	produce pictures and text and it is on some
8	course of time segment, so it is snapshots.
9	MR. GILLIGAN: Every four seconds or so.
10	MR. SCHWARZ: It has all the words and
11	video snapshot every four seconds, so that is
12	what it is.
13	MR. GOLD: That is what it is. There may
14	be other pictures within the 30 seconds that
15	fell within each four-second interval. We
16	don't know how much, but they purport to get
17	all of the words anyway.
18	MR. SCHWARZ: Yes.
19	MR. GOLD: I want her to understand.
20	MR. SCHWARZ: I should tell her another
21	thing and I know it is correct, but this one
22	happens to mention Congressman Don Sherwood.
23	It was run with other people's names as
24	well as Sherwood in various other districts in
25	the country, and the way the CMAG electronic

1	CONFIDENTIAL - DENISE MITCHELL
2	capture does it, if they recognize it as the
3	same ad except for it being a different person
4	at the end, they lump them all together. But
5	the same text, other than the name, is used in
6	all of the ads.
7	THE WITNESS: Okay.
8	BY MR. SCHWARZ:
9	Q Further, I can represent to you that this
10	ad was run between July 31st and November 6 all over
11	the country with respect to different
12	congresspeople.
13	MR. GOLD: Which year?
14	MR. SCHWARZ: 2000.
15	MR. TRISTER: Did you say July 31st?
16	MR. SCHWARZ: Yes, July 31st through
17	November 6. It was run very extensively.
18	MR. GOLD: Okay. I don't know if well,
19	you are going to elicit whether or not that is
20	her recollection?
21	MR. SCHWARZ: Yes.
22	MR. GOLD: Okay. Go ahead.
23	BY MR. SCHWARZ:
24	Q Now, do you recognize this ad, the
25	substance of this ad?

1	CONFIDENTIAL - DENISE MITCHELL
2	A Right, I recognize the ad generally
3	speaking.
4	Q And without regard to which congresspeople
5	it mentioned, do you remember that this ad was used
6	by the AFL-CIO and mentioned a number of different
7	congresspeople?
8	A I remember that it was multiple, yeah.
9	Q Okay. Do you see the lines these are
LO	in the second and third from the end, the words,
1	tell Sherwood, quit putting special interests ahead
L2	of working families, close quotes?
13	A Yes.
14	Q And if I call that a tag line, would that
L5	be a what would you call it if you had to use a
16	general statement about those words?
17	A Directive. I mean, you know, it was I
18	wouldn't call it a tag line, but I would call it
19	a
20	Q You would call it a directive?
21	A Right. It is what we are saying to tell
22	Sherwood. We are saying to viewers, a directive to
23	viewers to tell him, right, understand?
24	Q Now, it also has, if you look at the
25	penultimate picture, call Congressman Sherwood and

1	CONFIDENTIAL - DENISE MITCHELL
2	it gives a telephone number?
3	A That is right.
4	Q That's not an 800 number, is it?
5	A I believe that is his district number.
6	Q Did you make any effort to find out who,
7	if anybody, called either Congressman Sherwood or
8	anybody else who is mentioned in this, any other
9	congressperson who is mentioned in this same ad?
10	A We didn't have a way of tracking it
11	generally. We started using local, i.e., district
12	phone numbers in the last few years.
13	There was a period of time when we
14	were using an 800 number that people would call for
15	that exact reason, because we wanted to be able to
16	track what kind of response we were able to
17	generate.
18	And that was one of those numbers
19	where they call the number and it says, again,
20	Medicare is important and tell your member you think
21	it is important and then to be switched to their
22	office, push 1 now and then you would say what state
23	you are from.
24	But we got a lot of complaints from
25	people who would call our switchboards, would take

CONFIDENTIAL - DENISE MITCHELL
the trouble to find us, even though we hadn't given
them the number for us, that they found it really
frustrating to be connected to a member of Congress'
Washington number, you know, 8:00, 9:00 at night.
You might be on the west coast or even later and
nobody is answering the phone.
So it was very frustrating, so we
gave up the option of being able to track in favor
of putting local numbers, that if it gave them their
local number, they could find their member of
Congress and at least have the number in front of
them and realize they could call sometimes during
business hours.
Q But am I correct that you did not
determine whether anybody called the number of
Congressman Sherwood or the number of any other
congressperson that you used in an ad identical to
this?
MR. TRISTER: I think the question assumes
that there was a similar number in the other
ads, which I'm not sure.
MR. SCHWARZ: Well, we will ask the
witness.
BY MR. SCHWARZ:

1	CONFIDENTIAL - DENISE MITCHELL
2	Q Instead of having this ad talk about
3	Congressman Sherwood, if the ad talked about
4	Congressman Northup, for example, or Congressman
5	Fletcher, both of whom were from Kentucky, let's
6	take Congressman Fletcher, and I will represent to
7	you your ad did talk about Congressman Fletcher from
8	Kentucky.
9	When you ran an ad that mentioned
10	Congressman Fletcher, did you also include a
11	telephone number?
12	A Assuming that we did an ad that mentioned
13	Congressman Fletcher, we in all likelihood would
14	have had a telephone number.
15	Q For any congressman that mentioned a
16	number in an ad that was not an 800 number, did you
17	make any effort to determine whether or not anybody
18	in fact communicated with the congressperson?
19	A I don't think we had any way of tracking
20	when we used district phone numbers.
21	You know, you can't quite see it, but
22	we also have on this screen a web site people can go
23	to for more information called medicaredrugs.org.
24	Q Who came up with the words, quotes, quit
25	putting special interests ahead of working families.

1	CONFIDENTIAL - DENISE MITCHELL
2	A You know, I don't remember precisely
3	whether that was something we suggested or something
4	that came back from, you know, the Axelrod agency.
5	It was sort of similar to words what
6	we had used in issues ads and communications for a
7	number of years with this notion of who are you
8	going to stand with, working families or special
9	interests.
10	Q That ad was run 35 times on the day before
11	the election in Charleston/Huntington. I will
12	represent that to you.
13	MR. GOLD: Well, why don't you ask her
14	instead of representing?
15	MR. SCHWARZ: I have represented that to
16	her.
17	BY MR. SCHWARZ:
18	Q Do you have any reason to doubt that that
19	ad was run on the day before the election in
20	Charleston/Huntington?
21	A I wouldn't have remembered that. If you
22	had asked me, I wouldn't have expected that it would
23	have been run on the day before the election. I
24	just don't recall.
25	Q Why would you not expect an ad to be run

1	CONFIDENTIAL - DENISE MITCHELL
2	the day before an election?
3	A I just don't recall that.
4	Q If you assume the ad was run the day
5	before the election, did you actually expect that a
6	viewer would in fact pick up the telephone on the
7	day before the election and call a particular
8	congressman?
9	MR. GOLD: I object, Fritz, because she
.0	doesn't even remember that it ran the day
.1	before the election. And
2	MR. SCHWARZ: I think the facts speak for
L3	themselves and all those facts
L 4	MR. GOLD: If that is a fact, it will have
L5	to be on the record somehow. It may be that it
L6	is.
L7	MR. SCHWARZ: It will be on the record.
18	MR. GOLD: I don't know that that is a
L9	fact myself, but she doesn't recall.
20	We can try to figure out if we can shed
21	light on it, but I'm telling you in good faith
22	this did not run. I could be wrong.
23	MR. SCHWARZ: Did not run?
24	MR. GOLD: We think that one ran in August
25	of 2000?

1	CONFIDENTIAL - DENISE MITCHELL
2	MR. TRISTER: (Nods head.)
3	MR. GOLD: And not later, but we are
4	trying to figure it out, too, but that is what
5	our information is on this, and
6	MR. SCHWARZ: There is more than one sure
7	way to add.
8	MR. GOLD: I was looking at the ad
9	regardless of what congressman was referred to.
10	MR. GILLIGAN: That whole box of cookies.
11	MR. SCHWARZ: I don't think we need to
12	bother the witness with that.
13	BY MR. SCHWARZ:
14	Q Without regard to whether it was this ad
15	that ran the day before the election, were you
16	running ads the day before the election in 2000?
17	A You know, I don't remember running ads the
18	day before the election in 2000. So that is kind of
19	a surprise to me.
20	MR. SCHWARZ: I'm going to take a
21	few-minute break to see if I have more, and if
22	not, turn it over to my friends here.
23	(Brief recess.)
24	EXAMINATION BY COUNSEL FOR THE
25	UNITED STATES DEPARTMENT OF JUSTICE

1	CONFIDENTIAL - DENISE MITCHELL
2	BY MR. GILLIGAN:
3	Q Ms. Mitchell, hi, just so you have some
4	idea who the heck I am, I am Jim Gilligan. I'm the
5	Department of Justice and I'm also representing the
6	defendants in the lawsuit. I want to start with a
7	couple of mop-up questions.
8	Just so the record is clear, can you
9	tell us what COPE is?
LO	A You know, it is a term that is not used
L1	very much anymore. It used to refer almost to the
12	political department.
13	And so then, you know, to be precise,
14	you would need to ask somebody in the political
15	department, but the way I would differentiate it is
16	I think I would say that, you know, it may be only
17	what they refer to their PAC as, but then some might
18	refer to the political operation as COPE, so left
19	over from the old days.
20	Q But generally speaking, it is the
21	AFL-CIO's PAC; is that correct?
22	A I don't know if that would be a widely
23	shared definition.
24	MR. GOLD: May I?
25	MR. GILLIGAN: Sure.

7 CONFIDENTIAL - DENISE MITCHELL 2 MR. GOLD: COPE stands for Committee On 3 Political Education, and that is what we call 4 our federal PAC, AFL-CIO COPE Political 5 Contribution Committees. It is one of the 6 plaintiffs. That is the federal PAC. 7 Historically, as Denise says, COPE has in 8 older times, more than now, is a word that almost means the political operation of any 9 10 union, not just the AFL, means you are a 11 political operation, whatever it is, and then 12 people may have different meanings. 13 People have different things in mind. 14 Sometimes they mean member program. Sometimes 15 they mean whatever your political contributions 16 are or your endorsements. 17 So if there is a specific use, I think we 18 can clarify how it is used, but so you know. 19 MR. GILLIGAN: I want something -- I'm not 20 I appreciate the enlightenment, but I'm 21 not sure it achieved the purpose of clarifying 22 the record. How about this, strictly speaking, with 23 24 respect to the AFL-CIO, why don't, Larry, you 25 give your understanding of what COPE is and we

1	CONFIDENTIAL - DENISE MITCHELL
2	will see if Ms. Mitchell agrees with that?
3	MR. GOLD: That's fine. Did you hear what
4	I said? Is that your understanding of it
5	generally?
6	THE WITNESS: Right. And I just think
7	that people, depending how long they have been
8	part of the labor movement, might use it to
9	mean different things. It is a word I never
10	use.
11	MR. GOLD: When I use it, I do mean the
12	PAC because that is certainly the name of the
13	PAC and it is a distinction.
14	BY MR. GILLIGAN:
15	Q COPE, the PAC runs political
16	advertisements, correct?
17	A Not to my knowledge.
18	Q Not to your knowledge?
19	A No.
20	Q At all?
21	A I don't think so.
22	Q Well, earlier in the deposition, I
23	believe again, your counsel was speaking, and you
24	were talking about ads that explicitly tell voters
25	to vote for or against a candidate, and I believe

1	CONFIDENTIAL - DENISE MITCHELL
2	your counsel said that COPE had never run an ad like
3	that.
4	Do you recall your counsel saying
5	that?
6	A I don't remember that statement, actually.
7	MR. SCHWARZ: Do you recall making that
8	statement, Larry?
9	MR. GOLD: I do, and I certainly had in
10	mind the period '95 to the present, and I'm
11	unaware that it ever did it before that, but it
12	may have. But it may have, but certainly not
13	in a long time is my experience.
14	MR. GILLIGAN: Is it your recollection
15	MR. GOLD: I will defer to the witness.
16	MR. GILLIGAN: Start with the witness.
17	BY MR. GILLIGAN:
18	Q Is it also your recollection in addition
19	to not running TV or radio ads that asked voters to
20	vote for or against a candidate, that COPE does not
21	or has not run any television ads at all?
22	A The PAC?
23	Q The PAC since you have been with your
24	organization?
25	A I do not know of any TV or radio ads they

1	CONFIDENTIAL - DENISE MITCHELL
2	have run. But there may have been something that
3	was some minor thing. I can't say that I really
4	know, and there may be state PACs called state
5	Co-PACs that could've run some ads. So I don't know
6	about that.
7	MR. TRISTER: Not in federal?
8	MR. GOLD: You are asking the federal
9	plan. I would stipulate and I think this is
10	our answer to discovery otherwise, is that COPE
11	has done certainly since '95 or as far as
12	anybody can recall, has not done has not
13	paid for any advertising, any broadcast
14	advertising, regardless of content.
15	The Hart money, the COPE money has
16	strictly been used for contributions,
17	candidates, parties within the limitations of
18	the campaign act and I guess state campaign
19	finance laws, as far as it has done that. It
20	is contributions, independent expenditures.
21	MR. GILLIGAN: Okay.
22	BY MR. GILLIGAN:
23	Q Then let's move on then to quickly to
24	another subject.
25	The AFL-CIO's advertising, what I

1	
1	CONFIDENTIAL - DENISE MITCHELL
2	will call off years, meaning nonelection years, '95,
3	'97, '99, 2001
4	A Okay.
5	Q in terms of the volume of advertising
6	done, how would you compare the AFL-CIO's
7	advertising in those off years to the advertising
8	done in election years?
9	A It might be well, it might be not
10	fairly similar depending on the year. I mean,
11	you I don't think you said '95.
12	MR. GOLD: He did.
13	BY MR. GILLIGAN:
14	Q I did.
15	A You did. I should listen more carefully.
16	In '95, as I recall, the AFL-CIO
17	spent about \$7 million on ads. That was less than
18	in '96. You are asking about '97, and it might have
19	been comparable, you know, but it might have ranged.
20	Q '97 might have been comparable to '95?
21	A To '95.
22	Q Is that what you are saying?
23	A But I think that was not terribly
24	different from '98. So we did a lot of issue
25	advertising throughout the years and I have not

1	CONFIDENTIAL - DENISE MITCHELL
2	separated it into
3	Q What about '99? Do you have the same
4	A It was probably a little less still, but
5	maybe in the like \$5 million range. I'm relying on
6	memory here.
7	Q Thank you. Then moving quickly on to
8	another subject, Mr. Cowart, Joe Cowart, is that the
9	gentleman's name?
LO	A Right.
1	Q I believe you were speaking to Mr. Schwarz
L2	about him, and do you recall correctly your
L3	relationship with Mr. Cowart as that of an
L4	acquaintance or friend of some kind?
L5	A He is an acquaintance and then for a short
L6	time in '96 he was a consultant to me who helped
L7	organize the selection process for new agencies.
L8	Q And what is Mr. Cowart's profession or
L9	professional affiliation, or what was it in '96, I
20	guess?
21	A I mean, I think he was an independent sort
22	of free-lance consultant then. As I believe we said
23	for the record earlier, he worked in a variety of
24	kind of campaigns, initiative campaigns, some
25	election campaigns, on staff.

1	CONFIDENTIAL - DENISE MITCHELL
2	He actually was for a period of time
3	in 2000 or something a communications staff person
4	for the federal government.
5	So he is sort of a communications
6	person who has sometimes worn a political hat.
7	Q Do you know how long he has been in the
8	business, the consultancy and communications
9	business?
10	A I don't really know. You know, I would
11	guess maybe 20 years or something.
12	Q Do you know who Congressman Ernie Fletcher
13	is, or do you know of him?
14	A It is familiar. I mean, I don't
15	Q You don't know him personally?
16	A No.
17	Q But you know of you know that Ernie
18	Fletcher is a congressman from Kentucky, as a matter
19	of fact?
20	A It is pretty familiar, yeah.
21	Q Okay. Okay.
22	A Not somebody I deal with.
23	Q I understand you may not have a personal
24	relationship with him. He is a Republican
25	congressman from Kentucky, correct?

1	CONFIDENTIAL - DENISE MITCHELL
2	A I think that's right, yeah.
3	Q Do you recall the AFL-CIO ran
4	advertisements referring to Congressman Fletcher in
5	the year 2000?
6	A I don't recall that specifically.
7	Although, I believe that Mr. Schwarz mentioned it
8	earlier.
9	Q But you have no independent recollection
10	of that?
11	A (Shakes head.)
12	Q Do you recall well
13	A I don't deal with members of Congress
14	every day, so while we have done a lot of different
15	advertising, no, it is not the thing that sticks
16	with me about it.
17	MR. GILLIGAN: Well, let me mark this as
18	Mitchell 17.
19	(Thereupon, Mitchell Exhibit Nos. 17-19 were
20	marked for identification and were attached to the
21	transcript.)
22	MR. GILLIGAN: For the record, while you
23	are having an opportunity to look these over,
24	Ms. Mitchell, I would say that Mitchell Exhibit
25	17 is a CMAG storyboard entitled "AFL-CIO,

1	CONFIDENTIAL - DENISE MITCHELL
2	Kentucky, Fletcher PBR."
3	Mitchell 18 is a CMAG storyboard entitled
4	"AFL-CIO Kentucky Fletcher, Pay for Rx."
5	And 19, the quality of which I apologize
6	for, is a CMAG storyboard entitled "CAHC, Call
7	Ernie Fletcher."
8	MR. GOLD: These are titles given by CMAG
9	because they are not the AFL-CIO title, I
10	believe.
11	MR. GILLIGAN: I don't know the answer but
12	I will stipulate I'm reading from the top of
13	the page regardless of who gave that.
14	MR. GOLD: That's fine.
15	BY MR. GILLIGAN:
16	Q Have you had an opportunity to look these
17	over?
18	A Yes.
19	Q Does your review of these three exhibits
20	refresh your recollection as to whether the AFL-CIO
21	ran ads concerning Congressman Fletcher?
22	A I remember the ads more than I remember
23	Congressman Fletcher. I remember producing the ads
24	and I remember running them in some Congressional
25	districts. I don't remember specifically very much

1	
1	CONFIDENTIAL - DENISE MITCHELL
2	about Fletcher.
3	Q Do you recall Mitchell 17 as an ad that
4	was produced by the AFL-CIO?
5	A Yes.
6	Q And 18?
7	A Yeah.
8	Q How about 19, was that an ad produced by
9	the AFL-CIO?
10	A Yeah.
11	Q And each of these three advertisements
12	refers to Congressman Fletcher, correct?
13	A Correct.
14	Q And the first ad, Mitchell 17, says that
15	to make a well, a 30-second story even shorter,
16	it says that essentially Congressman Mitchell is on
17	the wrong side?
18	A Fletcher.
19	Q Excuse me. You are Ms. Mitchell. Do you
20	want to be a member of Congress?
21	A (Shakes head.)
22	MR. GOLD: I instruct the witness not to
23	answer.
24	MR. SCHWARZ: On the grounds it might be
25	incriminating.

1	CONFIDENTIAL - DENISE MITCHELL
2	MR. GILLIGAN: I will not move to compel.
3	MR. GOLD: I will grant you it is
4	confusing enough without getting into those
5	kind of questions.
6	BY MR. GILLIGAN:
7	Q Referring to Exhibit 17, that says
8	Congressman Fletcher was on the wrong side of the
9	Patients' Bill of Rights issue, correct?
10	A Correct.
11	Q And Exhibit 18 says that Congressman
12	Mitchell, or Congressman Fletcher, excuse me, it has
13	been a long day, Congressman Fletcher was on the
14	wrong side of the prescription benefits issue?
15	A Correct.
16	Q It doesn't say that literally?
17	A It doesn't say that literally.
18	Q But that is the AFL-CIO's position, as is
19	reflected on this ad?
20	A We are providing information that he sided
21	with the drug industry.
22	Q On the prescription benefits?
23	A On the prescription benefits.
24	Q To use the lingo we have been using in
25	this deposition, that is the wrong side as far as

1	CONFIDENTIAL - DENISE MITCHELL
2	the AFL-CIO is concerned?
3	A Given our position, yes, it is on the
4	wrong side of the issue.
5	Q Turning to 19, again, 19 refers to
6	Congressman Fletcher?
7	A Uh-huh.
8	Q And it refers to the issue of a
9	prescription benefit under the Medicare program,
10	correct?
11	A Correct.
12	Q And it states Congressman Fletcher's
13	position on that, correct?
14	A Correct.
15	Q And then the point of the ad is that he
16	was on the wrong side of this issue?
17	MR. GOLD: I'm going to object to the
18	form. The point of the ad. The ad said what
19	it said. You asked her did the other ads say
20	that he was wrong, but if you are sort of
21	making a
22	MR. GILLIGAN: I'm not trying to make a
23	distinction. There was nothing
24	MR. GOLD: All right.
25	MR. GILLIGAN: There was nothing behind

1	CONFIDENTIAL - DENISE MITCHELL
2	the different phraseology.
3	BY MR. GILLIGAN:
4	Q The ad states that Congressman Fletcher
5	voted against guaranteeing seniors prescription
6	benefits under Medicare, correct?
7	A That is correct.
8	Q And that was the wrong side of that issue
9	based on the AFL-CIO's stated position, correct?
10	A That's and as the ad says, that is the
11	side of special interest instead of the side of
12	working families.
13	Q And the AFL-CIO believes it is on the side
14	of working families?
15	A We do believe that.
16	Q Do you recall when these different
17	advertisements referring to Congressman Fletcher
18	aired?
19	A I don't remember.
20	Q You don't remember if they aired in the
21	summer and fall of the year 2000?
22	A I don't remember specifically, I would
23	have to say I would be I would have to be sort of
24	guessing.
25	Q You are familiar with you are familiar

1	CONFIDENTIAL - DENISE MITCHELL
2	with the ads in setting aside the specific
3	reference to Congressman Fletcher, you are familiar
4	with these ads as having been produced by the
5	AFL-CIO?
6	A Yes.
7	Q And again, without specific reference to
8	Congressman Fletcher, did ads identical to these run
9	in other areas of the country in the year 2000?
10	A Yes.
11	Q And is it your recollection that these ads
12	generally ran in the summer and fall of the year
L3	2000?
L4	A That is my recollection. It could have
L5	been spring, summer, fall. I just don't remember
L6	precisely.
L7	Q All right. Do you recall how many House
L8	and Senate races that the AFL-CIO ran ads in during
L9	the year 2000?
20	A I don't.
21	Q Well, if I were to say it was about a
22	dozen, would that help refresh your recollection?
23	A That would sound small to me, but so I
24	don't I don't know. That sounds small to me.
25	Q Okay. Regardless of what the number was,

_		
٦.		
_		

CONFIDENTIAL - DENISE MITCHELL

do you have any recollection as to why Congressman

Fletcher was chosen as a subject of these ads?

A You know, when we would sit down to decide where we were going to run ads and which members of Congress we were going to name in ads, we would have a range of criteria that might have to do with what role they were playing in Congress, you know, did they sit on a committee, were they sort of a leader of a blue dog caucus or a, you know, some group members. You know, they were sort of thin skinned or not thin skinned.

Were they -- had they been sort of outspoken in their opposition to an issue, were there a lot of union members in that district where they would be excited about seeing that we were being a visible advocate for working families.

And as we said earlier, whether there might be -- this might be a marginal Congressional district where people would pay special attention and it would an important impetus, sort of framing the environment and the -- sort of the -- driving the debate because we wanted working families, working people to be debating working family issues.

And to understand that those were the

1	CONFIDENTIAL - DENISE MITCHELL
2	issues that were sort of front and center for them,
3	and we wanted these elected officials and these
4	members of Congress to know that we were watching
5	them and watching their votes and trying to get them
6	to change their votes, and we knew we could impact
7	them especially in places where support for them was
8	at a marginal level.
9	Q When you say "marginal," is another way of
10	understanding that to say that the election was very
11	close?
12	A It was a competitive they might be in
13	competitive election. But, you know, many of these
14	ads ran, you know, way before any election was in
15	sight, you know, perhaps before they were
16	candidates.
17	We often ran ads places where we knew
18	people weren't even going to run for re-election or
19	in any event where, you know, there was no primary
20	candidate yet.
21	It was not as if they were in an
22	election yet, but we knew that they should be
23	sensitive to what their constituents knew about them
24	and thought about them and they know that somebody
25	is watching.

1	CONFIDENTIAL - DENISE MITCHELL
2	Q It was the case, was it not, when this ad
3	was run?
4	MR. GOLD: Which ad?
5	BY MR. GILLIGAN:
6	Q These ads, the Fletcher ads, that he had
7	already obtained the nomination for there was a
8	Republican nomination for
9	A I don't know.
10	Q for this seat? You don't know that?
11	A Well, I would follow at that time, you
12	know, what districts may be seeing competitive races
13	or something. I wouldn't be following closely
14	exactly who did what or even retain it for very
15	long.
16	Q Do you recall anyone ever telling you that
17	Mr. Fletcher's race for re-election in the year 2000
18	was a toss-up? Did anyone ever tell you that?
19	A They might have. I might have read that
20	in Rothenberg or something, but I don't remember
21	that.
22	Q Do you recall how many times any one of
23	these ads, referring to Congressman Fletcher, ran in
24	the year 2000?
25	A I don't. When I place a buy or instruct

1	CONFIDENTIAL - DENISE MITCHELL
2	the media buyer to place a buy, we buy sort of based
3	on rating points, which would be buy enough ads in a
4	district where it would get enough repetitions that
5	it would make an impact and could do, you know,
6	achieve those goals we talked about, and people
7	would really cause people to talk about and pay
8	attention to these issues, but I would not really
9	know and I could know I could look at the media
10	buy books and I could sort of know numbers, but that
11	wouldn't be the way I would look at it.
12	Q What are the media buy books?
13	A Well, we get reports after the media buys,
14	reporting on the buy in detail, and I don't really
15	care at that point.
16	Q That tells you how many times the ad ran,
17	the media buy book?
18	A It would. It would identify the spots
19	that ran. You know, it would identify the spots
20	they had placed, not necessarily what ran. Right,
21	because sometimes spots end up not running.
22	Q Do you have any recollection here today as
23	to whether the volume of advertising referring to
24	Congressman Fletcher was greater to the volume of
25	advertising, AFL-CIO's advertising, referring to

1	CONFIDENTIAL - DENISE MITCHELL
2	other members of Congress?
3	A I would not expect that to be the case. I
4	would think more often than not when we would place
5	a buy for any one spot it would be, you know, pretty
6	much the same level for all the members it named.
7	Q Why would you expect that?
8	A Well, I mean, if we are going to say, you
9	know, sort of decent buy for a week you wouldn't,
LO	you know, spread yourself really thin. You would
11	want to sort of pick out a number of places you are
12	going to run an ad and run it at a point level where
13	it would be significant and have an impact.
14	Generally speaking, barring some
15	exception, something that happened, it would be the
16	same level for that particular buy.
17	Q A couple of moments ago in talking about
18	the factors you take into consideration in
19	determining where to place an ad, you made a
20	reference as to whether the member of Congress is
21	thin skinned or not?
22	A Uh-huh.
23	Q Can you elaborate what you meant by that,
24	please?
25	A Well, I would often, I would sit down

1	
1	CONFIDENTIAL - DENISE MITCHELL
2	with Peggy Taylor, the legislative director, and
3	talk about what does it make sense to do on
4	prescription drugs, for instance, or a Patient's
5	Bills of Rights.
6	So if a member of Congress is sort of
7	known to be touchy and, you know, would be yelling a
8	lot because we were publicly highlighting their
9	vote, that would be a plus because it would reflect
10	more on other members of Congress, and our goal is
11	to impact more people than we can actually name in
12	ads.
13	Q Is that to say you would look for somebody
14	if you ran an ad naming them and saying they were on
15	the wrong side of an issue, you would be likely to
16	publicly complain about it so that more members of
17	Congress would know that you had run ads against
18	this other member of Congress?
19	A Not against this other member of Congress.
20	Q About?
21	A About maybe not even publicly, maybe
22	within their caucus, right, but they would talk
23	about it, right, and, you know, perhaps would say to
24	the Speaker, please let's not have that vote right

now because, man, you know, in my district, people

25

1	CONFIDENTIAL - DENISE MITCHELL
2	are going to take me to task for it. Right?
3	Q Okay. Another criterion I believe you
4	mentioned was whether or not the member of Congress
5	under consideration was outspoken on an issue?
6	A Right.
7	Q Can you elaborate on what you mean by
8	that?
9	A Right. I don't mean to make too much of
10	any one factor. I'm just saying some of the things
11	I can remember talking about from time to time.
12	If a member of Congress let's talk
13	about 1996 where we sort of had the Gingrich
14	revolution and there were these members of Congress
15	who came in with a big charge to, you know, change
16	life as we knew it and sort of set a new order, and
17	so some of those who were particularly chesty,
18	particularly.
19	Q Chest thumping, as it were?
20	A Yeah, but, you know, to lead with their
21	chins on, you know, just saying, hey, we will you
22	know, Newt Gingrich himself from time to time would
23	say we will change Medicare.
24	This is not an exact quote, but as
25	you know it, it will not exist like this anymore,

1	CONFIDENTIAL - DENISE MITCHELL
2	and so that might cause us to want to be sure.
3	We would highlight those kind of
4	statements as we were making this point.
5	Q And this would be people who are
6	outspoken, as it were, on the wrong side of the
7	issue
8	A Correct.
9	Q in their tacks on families?
10	MR. GILLIGAN: Let me just consult with
11	counsel for a moment.
12	I have no further questions. And I did it
13	in under 20 minutes.
14	MS. MEDINA: I will jump in.
15	EXAMINATION BY COUNSEL FOR THE INTERVENORS
16	BY MS. MEDINA:
17	Q I am Monica Medina, and I'm a lawyer at
18	Heller Ehrman White & McAuliffe, and my firm also
19	represents the defendant intervenors in the case,
20	members of Congress.
21	MR. GOLD: We had a conversation, let me
22	just say, off the record, on a break
23	MS. MEDINA: Yes.
24	MR. GOLD: because we
25	MR. TRISTER: Did you want this on the

1 CONFIDENTIAL - DENISE MITCHELL 2 record or off? 3 MR. GOLD: No, on the record. On the 4 record. That's fine. 5 Because Ms. Medina represents the same 6 client as Mr. Schwarz, I raised a question off 7 the record as to whether or not it was 8 appropriate I had an objection to somebody else 9 asking questions. 10 And she promised to ask questions in a 11 distinct area. And I think as long as you do 12 that as a distinct area, let's see how it goes. 13 We are not comfortable generally with the 14 notion of two lawyers for the same party asking 15 questions, but if it is a distinct area, and 16 you explained what they were and it did sound 17 like sufficiently distinct, in that Fritz 18 didn't ask questions in those areas, so let's 19 proceed and I may object at some point but 20 hopefully not. 21 MR. GILLIGAN: Off the record. 22 (Off-the-record discussion.) 23 MR. GILLIGAN: The same set of facts, I 24 hope you understand, can raise different legal 25 issues.